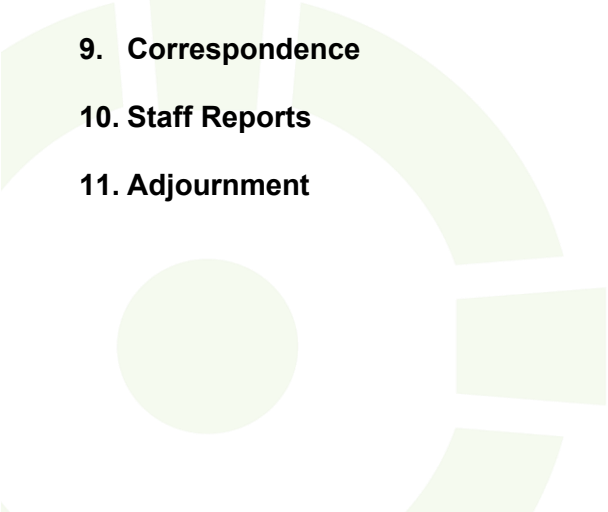


MEETING: Regular Town Council Meeting
DATE: January 19, 2026
TIME: 6:00 PM
PLACE: Town Council Chambers

Agenda

- 1. Call to Order & Land Acknowledgement**
 - 2. Approval of Agenda**
 - 2.1 Additions/Amendments
 - 3. Conflict of Interest**
 - 4. Acceptance of Minutes**
 - 4.1 Minutes of the Regular Council Meeting – December 17, 2025 (Pg. 2-7)
 - 4.2 Minutes of the Emergency Council Meeting – December 11, 2025
 - 4.3 Minutes of the Special Council Meeting – January 13, 2026
 - 5. Presentations / Proclamations**
 - 5.1 African Heritage Month - Proclamation
 - 5.2 Good Neighbours Working Group - St. Patick's Day Review
 - 6. Business from Committee of the Whole**
 - 6.1 Coldest Night of the Year (CNOY) – Town Hall Illumination Request
 - 6.2 Pan-African Flag Raising Request
 - 7. Business from the Minutes**
 - 7.1 Second Reading - Municipal Planning Strategy and Land Use By-Law - HAF
Densification
 - 7.2 Second Reading – Parking By-Law
 - 7.3 Municipal User Fee Policy
 - 7.4 Parking Policy
 - 8. New Business**
 - 8.1 Nominations Committee Recommendation – Accessibility Vacancy
 - 9. Correspondence**
 - 10. Staff Reports**
 - 11. Adjournment**
- 

**Regular Council Meeting
December 16, 2025
Town Council Chambers**

Present

Mayor S. Cameron
Deputy Mayor A. Murray
Councillor L. MacLellan
Councillor D. Roberts
Councillor J. Pelly
Councillor P. McKenna

Also in Attendance

R. Delorey, CAO
M. Fougere, Municipal Clerk
S. Long, Acting Director of Community Development

Regrets

Councillor J. Sullivan

Media

Gallery (In person and online)

1. Call to Order & Land Acknowledgement

Mayor S. Cameron called the meeting to order at 6:08 PM and acknowledged that the meeting took place in the traditional and ancestral territory of the Mi'kmaq people and recognized that we are all treaty people.

2. Approval of Agenda

2.1 Additions/Amendments

Motion: That the agenda be approved as presented.

Moved by: Deputy Mayor Murray

Seconded by: Councillor Pelly

Motion carried.

3. Conflict of Interest

No Conflicts declared.

4. Acceptance of Minutes

4.1 Minutes of the Regular Council Meeting – November 17, 2025

The minutes of the Regular Council Meeting held on November 17, 2025, were accepted as presented.

4.2 Minutes of the Special Council Meeting – December 8, 2025

The minutes of the Special Council Meeting held on December 8, 2025, were accepted as presented.

5. Recognitions

5.1 Recognition – 2025 Engineers Nova Scotia Award Recipients

Councillor L. MacLellan provided background on Victor Belliveau, recipient of the 2025 F.H. Sexton Gold Medal, the highest honor for an engineer in Nova Scotia. Councillor MacLellan noted Mr. Belliveau’s 50 years of engineering practice in Antigonish, his leadership in mechanical design for hospitals across the province, contributions to university infrastructure, mentorship of emerging engineers, involvement with ASHRAE (American Society of Heating, Refrigerating and Air-Conditioning Engineers, a global professional organization dedicated to advancing building systems, energy efficiency, and indoor air quality), volunteer work with the Lions Club, and lasting impact on the community.

Council congratulated Mr. Belliveau and presented him with a certificate of recognition and took a photograph with him and his family.

6. Business from Committee of the Whole

6.1 First Reading - Amendments to the Municipal Planning Strategy and Land Use Bylaw – HAF (Housing Accelerator Fund) Densification

The CAO provided a brief update following the Committee of the Whole meeting on December 2, 2025, regarding proposed amendments to the Municipal Planning Strategy and Land Use Bylaw related to the Housing Accelerator Fund (HAF) densification project. Key points included:

- Proposed building height increased from 5 to 6 storeys.
- Definitions for Hard Surface and Height were removed.
- Placement of manufactured homes clarified, with modular homes including accessory dwelling units (ADUs).

Councillors requested clarification on manufactured homes, stick-built homes, tiny homes, and C-Can homes; CAO confirmed the definitions. Discussion included potential impacts on development aesthetics, building code considerations, and preferred zoning locations for four-plexes.

Motion: To adopt the first reading as presented.

Moved by: Councillor McKenna

Seconded by: Councillor MacLellan

Discussion: Mayor emphasized support for development but expressed concern regarding poor-quality development.

Vote:

- In favour: All Councillors except the Mayor
- Against: Mayor

Motion carried.

6.2 First Reading – Parking By-Law

Mayor Cameron introduced Jonathan Wright, the newly hired By-Law Enforcement Officer, who started on December 16, 2025.

The Parking By-Law had been circulated to Council in advance for review. Councillor Roberts requested clarification on Section 15 regarding Continuation of Offence; the CAO provided context.

Motion: To Adopt the First Reading of the Parking By-Law.

Moved by: Councillor Roberts

Seconded by: Councillor McKenna

Motion carried.

6.3 Snow & Ice Control Policy

Councillor Sullivan read the recommended motion regarding the Snow & Ice Control Policy on behalf of the Infrastructure Committee and as Chair.

Motion: That the Town of Antigonish adopt the draft policy of the Snow & Ice Control Policy.

Moved by: Councillor McKenna

Seconded by: Deputy Mayor Murray

Discussion – Councillor McKenna noted that the policy was reviewed by the Accessibility and Infrastructure Committees and highlighted it as a positive initiative.

Motion carried.

6.4 FCM (Federation of Canadian Municipalities) Grant

Resolution

Be it resolved that the Town of Antigonish directs staff to apply for a funding opportunity from the Federation of Canadian Municipalities' Local Leadership for Climate Adaptation fund and Climate-Ready Plans & Processes program for "A Climate Risk Assessment and Prioritized Adaptation Plan for the Town of Antigonish".

Moved by: Councillor MacLellan

Seconded by: Deputy Mayor Murray

Motion carried.

6.5 Tax Account Write-Off

Motion: "That Town Council approve to write off a total of 2,578.83 in taxes; this amount is carried over two accounts. Tax roll account 02635887 in the amount of \$2,535.46 and Tax roll account 10951593 in the amount of \$40.37."

Moved by: Councillor McKenna

Seconded by: Councillor Roberts

Motion carried.

6.6 R.K MacDonald Nursing Home Foundation 2025 "Lights of Love" Campaign

The following item was included in Council's package as part of correspondence.

Motion: That Town Council approve \$1,000.00 from Councils Discretionary Funds to support R.K MacDonald Nursing Home Foundations 2025 Lights of Love Campaign.

Moved by: Councillor Pelly

Seconded by: Deputy Mayor Murray

Motion carried.

6.7 Knights of Columbus Toy Drive

The following item was included in Council's package as part of correspondence.

Motion: That Town Council approve \$1,000.00 to the Knights of Columbus Toy Drive from Councils Discretionary Funds.

Moved by: Councillor Roberts

Seconded by: Councillor McKenna

Motion carried.

Councillor McKenna acknowledged the contributions of Clarence DeYoung for his work with the Knights.

6.8 Chamber of Commerce – Support for local Businesses

The Town contributed \$1,000.00 from Sponsorships to support local businesses through the Chamber of Commerce.

Councillor McKenna inquired whether gift cards had been purchased; the CAO confirmed. The CAO clarified that this campaign supports Downtown merchants specifically, while the passport program included all merchants.

7. Business from the Minutes

7.1 Water & Sewer Update

The CAO provided an update on the Source Wells, noting that test results from the source test wells are pending and are expected to be available in the New Year.

Regarding the sewer system, the front-end equipment is expected to arrive shortly. Sewer relining work has commenced on James Street. Construction on West Street is paused for the winter, and work will resume in the New year to reduce traffic disruption.

8. New Business

8.1 JJ Carroll Awards

The following item was included in Council's package.

The CAO declared a conflict of interest and withdrew from discussion.

Motion:

Town Council approves the 2025 proposed allotment of the \$6,000 JJ Carroll Grant go to the StFX Track and Field Club (\$3,000), Antigonish Community Swim Program (\$1,000), the Town's Multi-Sport Program (\$1,000), and the PHAST Antigonish Swim Team (\$1,000).

Moved by: Councillor Pelly

Seconded by: Councillor Roberts

Motion carried.

Mayor Cameron clarified that the StFX Track funding is intended for youth participants, not directly to the university.

The CAO returned to the table.

8.2 Youth Health Centre at Dr. John Hugh Gillis High School –Letter

The following item was included in Council’s package.

Motion: That Town Council approve a \$1,000.00 donation to the Youth Health Centre at Dr. John Hugh Gillis High School from Council’s Discretionary Fund.

Moved by: Councillor McKenna

Seconded by: Councillor Roberts

Motion carried.

8.3 Santa for Seniors – Letter

The following item was included in Council’s package.

Mayor spoke to the request from the Santa for Seniors group for a donation of \$1,000 to purchase 10 gift cards (\$100 each).

Motion: That Council approve \$1000.00 towards the Santa for Seniors, from Council’s Discretionary Fund.

Moved by: Deputy Mayor Murray

Seconded by: Councillor McKenna

Motion carried.

8.4 Regular Council Meeting Schedule 2026

Council will continue to hold regular meetings on the third Monday of each month. If a holiday falls on a Monday, the meeting will be held the following day (Tuesday).

Councillor McKenna suggested it would be beneficial to have a schedule for all committees. The Mayor noted that a comprehensive package will be distributed to Council in the New Year.

9. [Correspondence](#)

9.1 African Nova Scotian Pilgrimage - Cultural Heritage Trip to Ghana - Funding Request

The following item was included in Council’s package.

Motion: That Town Council approve \$500.00 be donated to African Nova Scotia Pilgrimage.

Moved by: Deputy Mayor Roberts

Seconded by: Councillor Pelly

Motion carried.

9.2 Raising the Villages Cooperative Ltd - Regional Well-Being Conference – Funding Request

The following item was included in Council’s package.

Motion: That Town Council approve \$1000.00 to the Regional Well-Being Conference

Moved by: Councillor MacLellan

Seconded by: Councillor McKenna

Motion carried.

9.3 ACALA (Antigonish County Adult Learning Association) – Letter

The letter circulated in Councillors' packages was received for information. Councillor McKenna, who sits on the PARL, spoke to the letter, noting that several similar letters have been sent to the Province to emphasize the importance of libraries to our communities. Councillor McKenna highlighted some of the many services provided by the libraries.

Councillor MacLellan echoed and supported Councillor McKenna's remarks.

10. Staff Reports

Good Neighbour Report: Councillor Roberts questioned a reference in the report indicating it was presented to Council on December 10th. The CAO clarified this was a typographical error and that the report had been presented to the Good Neighbour group. The report will be presented to the Police and License Committee in January.

Greening Drive Sidewalk: Councillor McKenna inquired about the anticipated completion date. The CAO advised that work is expected to be completed this week, weather permitting, with remaining work to be completed in the spring.

Bus Stop Proposal – Beaver Brook: The Mayor expressed concern regarding the proposed location and suggested it be reconsidered for safety reasons.

Cellular Expansion Meeting: The CAO advised Council that Provincial representatives will be in Town on January 5th. Council members interested in discussing cellular expansion can meet with the representatives at 9:30 a.m. in the Town Hall Council Chambers. The CAO will coordinate the meeting.

Communications Student Recognition: The Mayor advised that Communications student Noah D'Entremont will be concluding his co-op term on December 19th and expressed appreciation for his contributions.

Emergency Meeting Debrief: The Mayor advised that a debrief of the Emergency Meeting will be held in the New Year.

11. Adjournment

With no further business, Deputy Mayor Murray moved to adjourn the meeting at 7:37 p.m.

Mayor Sean Cameron

Randy Delorey, CAO

**Emergency Council Meeting
December 11, 2025
Town Council Chambers**

Present

Mayor S. Cameron
Councillor D. Roberts
Councillor L. MacLellan
Councillor, P. McKenna
Councillor J. Pelly
Councillor J. Sullivan

Also in Attendance

M. Barkhouse, Director of Corporate Services
M. Fougere, Municipal Clerk
S. Long, Acting Director of Community Development
K. Meisner, P.Eng., Director of Infrastructure and Engineering
L. Basinger, Projects Manager

Media

Callery (In-Person & Online)

Regrets

Deputy Mayor A. Murray
R. Delorey, CAO

1. [Call to Order](#)

Mayor S. Cameron called the meeting to order at 5:13 PM and acknowledged that the meeting took place in the traditional and ancestral territory of the Mi'kmaq people and recognized that we are all treaty people.

2. [Approval of Agenda](#)

2.1 Additions/Amendments

Motion: That the agenda be approved.

Moved by: Councillor MacLellan

Seconded by: Councillor Roberts

Motion carried.

3. [Business Arising](#)

3.1 Bay Street Project Update

K. Meisner provided Council with an update on the Bay Street Capital Project, including the current status of the work, challenges encountered during construction, traffic management issues, and the anticipated timeline for completion.

Council was advised that paving is expected to be completed within approximately one week and that adjustments to traffic management will continue to be made to address safety and congestion concerns.

The Mayor provided brief remarks to the gallery regarding Council's decision-making process in proceeding with the project in accordance with the Municipal Government Act.

Recess

Motion: That Council recess the Emergency Meeting at 5:41 p.m.

Moved by: Councillor MacLellan

Seconded by: Councillor Sullivan

Motion carried.

Council recessed at 5:41 p.m.

The Emergency Meeting of Council Reconvened at 6:37 p.m.

The Mayor welcomed Meaghan MacGillivray-Case, Solicitor, who attended the meeting for the In Camera session.

4. In-Camera

4.1 Legal Advice Eligible for Solicitor-Client Privilege; MGA Sec. 22(2)(g)

Moved by: Councillor Roberts

Seconded by: Councillor Sullivan

Motion: That Council proceed In Camera at 6:37 p.m. in accordance with Legal Advice Eligible for Solicitor-Client Privilege; MGA Sec. 22(2)(g)

Motion carried.

Council returned to the Emergency Meeting in open session at 7:38 p.m.

5. Adjournment

With no further business, Councillor McKenna moved to adjourn the meeting at 7:38 p.m.

Mayor Sean Cameron

Randy Delorey, CAO

**Special Council Meeting
January 13, 2026
Town Council Chambers**

Present

Mayor S. Cameron
Deputy Mayor A. Murray
Councillor D. Roberts
Councillor L. MacLellan
Councillor, P. McKenna
Councillor J. Pelly
Councillor J. Sullivan

Also in Attendance

R. Delorey, CAO
M. Fougere, Municipal Clerk
M. Barkhouse, Director of Corporate Services
K. Meisner, P.Eng., Director of Infrastructure and Engineering
L. Basinger, Projects Manager
S. Long, Acting Director of Community Development

Gallery (Online & In-Person)
Infrastructure Committee Members

1. Call to Order

Mayor Cameron called the meeting to order at 6:11 PM. The Mayor welcomed members of the Town Infrastructure committee, the public in attendance, and online viewers. He also acknowledged that the meeting took place in the traditional and ancestral territory of the Mi'kmaq people and recognized that we are all treaty people.

2. Approval of Agenda

2.1 Additions/Amendments

The Mayor proposed to add Item 4 - In-Camera Item to discuss Contract Negotiations.

Motion: That the Agenda be approved as amended.

Moved by: Councillor McKenna

Seconded by: Deputy Mayor Murray

Motion carried.

3. Capital Projects Planning 2026-2027

K. Meisner, P.Eng., Director of Infrastructure and Engineering, presented an overview of the Town's capital projects for 2026–2027, including project priorities, asset management considerations, and projected funding requirements. The presentation, which was circulated in advance of the meeting, included:

- A full review of priority infrastructure projects and associated urgency, including the Northern Collector, Source Water Wells, Bay Street Phases 1B and 2, West/James Street improvements, and Hawthorne Street upgrades.
- Planned replacement of Public Works equipment to reduce maintenance costs, including the 2009 sidewalk plow and 2010 backhoe.

- Challenges at the Public Works/Electric Utility Depot, including inadequate indoor storage, washroom facilities, and pressures from additional staffing.
- Options for prioritizing projects based on available funding, including prioritizing the Northern Collector versus completing Phase 2 of Bay Street within current resources.

K. Meisner also noted that the Province of Nova Scotia will be replacing the Highway 4 (old Highway) bridge over the West River. This project is expected to take up to two years.

K. Meisner will follow up with the Province once additional details are released.

Council had the opportunity to ask questions and discuss the projects. Key topics included:

- Project Costs and Phasing: Council asked about costs, phasing, and prioritization for the Northern Collector, Bay Street (Phases 1B and 2), Hawthorne Street, and West/James Street. Options for bare-bones access roads and future infrastructure expansion were discussed. Councillor Sullivan noted the potential broader community impact of the Northern Collector due to the Hospital serving surrounding rural areas.
- Public Works Equipment: Council discussed equipment replacement and capitalization practices, including comparisons with other municipalities and in-house versus outsourced maintenance. Councillor Murray asked about in-house repairs versus sending equipment to dealers.
- Sidewalks and Trails: Council asked about the condition of existing sidewalks, the Greening Drive sidewalk project, and the Active Transportation (AT) Trail. The Mayor emphasized prioritizing critical infrastructure over less urgent projects like the AT Trail.
- Water Infrastructure and Critical Assets: The Mayor highlighted critical infrastructure, including the Hospital water main and the 136-year-old Hawthorne Street water line. Council discussed waterline conditions, and maintenance priorities.
- Funding and Prioritization: Council discussed how projects would be prioritized based on available funding and operational impacts. Councillor MacLellan suggested reviewing available funds before making decisions.
- Policy and Public Engagement: Councillor McKenna inquired whether Council could consider amending its policy to allow members of the public in the Gallery to ask questions of Council.

Council received clarification from staff on these matters and discussed project priorities.

The meeting recessed at 7:18 p.m. and reconvened at 7:40 p.m.

4. In Camera Session

4.1 Contract Negotiations; MGA Section 22(2) (e)

Motion: That Council move into an In Camera session at 7:40 pm.

Moved by: Councillor Roberts

Seconded by: Deputy Mayor Murray

Motion carried.

Motion: Council moved out of the In-Camera Session at 9:02 p.m.

Moved by: Councillor McKenna

Seconded by: Councillor MacLellan

Motion carried.

5. Adjournment

With no further business, Councillor Roberts moved for adjournment at 9:02 p.m.

Mayor Sean Cameron

Randy Delorey, CAO

Proclamation

WHEREAS African Heritage Month provides an opportunity to recognize, honor, and celebrate the rich culture, traditions, achievements, and contributions of people of African descent to our community, province, and country; and

WHEREAS African Heritage Month is also a time to reflect on the legacies of resilience, strength, and leadership demonstrated by African Nova Scotians, while recognizing the importance of addressing systemic racism and advancing equity and inclusion in our community; and

WHEREAS this year's provincial theme, "Strength in Unity: Moving Forward with Purpose, Prosperity, Power, and Progress", speaks to the power that comes when African Nova Scotians and people of African descent stand together with a shared sense of direction and recognizes unity as an active force for change that strengthens communities, advances justice, and creates new opportunities; and

WHEREAS as we celebrate more than 400 years of African presence in Nova Scotia and the enduring legacy of the province's 52 historic African Nova Scotian communities, we renew our commitment to move forward together with purpose, prosperity, power, and progress; and

WHEREAS the Town of Antigonish acknowledges the historical and ongoing contributions of African Nova Scotians, who have shaped and enriched the cultural, social, and economic fabric of our region;

THEREFORE, be it resolved that I, Sean Cameron, Mayor of the Town of Antigonish, do hereby proclaim February 2026 as African Heritage Month in the Town of Antigonish and encourage all residents to participate in activities, events, and educational opportunities that celebrate and honor African heritage.

Signature: _____

Date: _____

**Addressing Large Street Parties in Antigonish:
St. Patrick's Day 2025 Review and Planning Context for
2026
(Good Neighbors Working Group)**

St. Patrick's Day Response and Planning Subcommittee Report
provided to the Police and Licensing Committee for information

January 2026

About the Good Neighbours Working Group

The Good Neighbours Working Group (GNWG) was established in 2020 as a collaborative forum between St. Francis Xavier University, the Town of Antigonish, the Municipality of the County of Antigonish, the StFX Students' Union, the Antigonish Landlords Association and public safety partners.

The group was initially formed during the COVID-19 pandemic, when StFX made the decision to host approximately 70% of classes in person while many institutions across the country remained fully remote. This context required close

coordination among the University, municipal leaders, public health, emergency services, and community partners to support student safety, community well-being, and clear communication during an unprecedented period.

The GNWG reflects a shared commitment to collaboration over confrontation. By bringing together municipal leaders, the University, students, and public safety partners, the group helps address complex issues in a way that balances student experience, community well-being, and public safety

As the immediate public health context evolved, the GNWG continued as a standing collaborative table in recognition of the value of proactive, relationship-based coordination between the University and the broader Antigonish community. Over time, the group's focus has expanded to include issues related to student–community relations, high-impact weekends and events, neighbourhood well-being, and shared approaches to communication, safety, and harm reduction. The GNWG serves as a forum for information sharing, joint planning, and reflection. It does not have decision-making authority; rather, it supports informed discussion and coordinated action, with decisions taken by the appropriate municipal, institutional, or student governance bodies.

Through ongoing collaboration, the Good Neighbours Working Group helps foster a welcoming, respectful, and safe environment for students and residents alike; while strengthening relationships between StFX and the community it calls home.

St. Patrick's Day Response and Planning Subcommittee – Membership

The subcommittee included representation from:

- Town of Antigonish (administration)
- Municipality of the County of Antigonish (administration)
- St. Francis Xavier University (Student Life and Administration)
- StFX Students' Union

- Royal Canadian Mounted Police (RCMP)

Addressing Large Street Parties in Antigonish: St. Patrick’s Day 2025 Review and Planning Context for 2026

Purpose of this Document

The Good Neighbours Working Group was tasked with reviewing the events of St. Patrick’s Day 2025 and identifying planning considerations to inform future approaches to large, unsanctioned street gatherings in Antigonish.

This document provides background context and summarizes the range of approaches considered by the Good Neighbours Working Group. It is intended to inform discussions at the Police and Licensing Committee and Council, rather than to advance recommendations for decision at this stage.

The planning assumption for March 2026 is the continuation of the current collaborative, harm-reduction-focused model, with modest enhancements, unless Council directs otherwise.

The purpose of this document is to ensure that decision-makers are informed of the considerations and context before determining whether a change in direction is warranted.

Background and Context

In response to the events surrounding St. Patrick’s Day and the associated “Ginger Run” on St. Mary’s Street, a focused subcommittee under the Good Neighbors Working Group was tasked with reviewing the events of St. Patrick’s Day 2025 and identifying planning considerations to manage St. Patrick’s Day 2026 in a safe, collaborative and community-minded manner. The subcommittee membership included representatives from StFX Student Life, the StFX Students’ Union, Antigonish Town and County, and the Landlord’s Association. The St. Patrick’s Day Response and Planning Subcommittee was asked to:

- Conduct a post-event review of the 2025 St. Patrick’s Day and related activities.
- Identify effective strategies and challenges from this year’s response.
- Research best practices from other university communities and municipalities.
- Provide practical options and planning considerations to manage St. Patrick’s Day 2026 in a safe, collaborative, and community-minded manner.

The committee met several times between May and October 2025 to conduct its work. The Student Life team coordinated the information collected and report drafting in consultation with the committee. This report is the collective work of the St. Patrick’s Day Response and Planning Subcommittee and reflects the range of perspectives and considerations discussed during that process.

For March 2026, the Working Group’s planning assumption guided the subcommittee’s review and analysis.

2025 St. Patrick’s Day in Antigonish Review

Overall, coordination between Student Life, the RCMP, and municipal partners improved communication and early monitoring compared to previous years. However, despite awareness of social media promotion and some proactive messaging, the scale and rapid formation of the crowd on St. Mary’s Street limited proactive control measures and required a largely reactive safety response.

Learning from the events in 2024, when students self-organized quickly to hold a “Ginger Run” which led to a large gathering for a few hours in the afternoon and early evening on St. Mary’s street, the Good Neighbours Working Group collaborated on a multifaceted communication plan targeting students in residence, students living in the community, landlords, RCMP, and Town By-Law office. The messaging focused on respect in the community for people and property, awareness of the Nuisance Party by-law, substance use harm-reduction, and planned activities on campus and the town clean up initiative hosted by the ALPACA student society the following day.

Prior to St. Patrick’s Day 2025, Student Life and the RCMP were aware of the social media sites that were again promoting parties and the Ginger Run and followed those sites closely leading up to and on the day of March 15th, when the St. Patty’s Day parties were planned. The Ginger Run was posted by a local Instagram account, which was run anonymously, to be taking place at 2 p.m. on St. Mary’s Street. This information was shared between StFX Student Life and the RCMP. The gathering formed rapidly and informally through social media, **without a single identifiable organizer or sanctioned focal event**. The crowd formed very quickly just before 2 p.m. and RCMP were onsite.

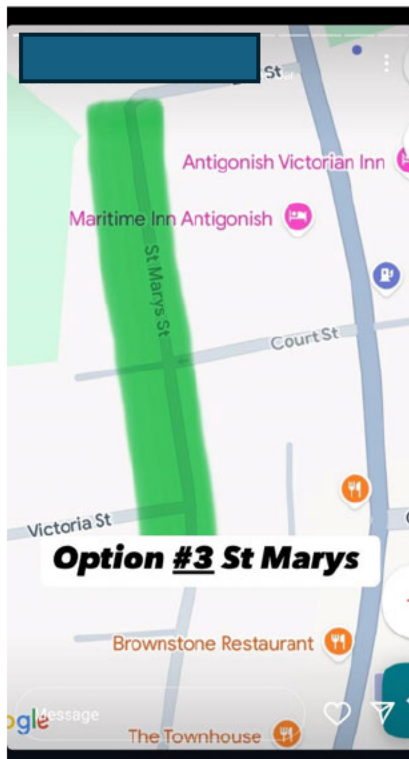


Figure 1. Example of anonymous social media promotion contributing to rapid crowd formation

The size of the crowd did not allow for prevention or immediate disbursement. The RCMP responded to the gathering with a visible presence, **prioritizing public safety, de-escalation, and harm reduction while enforcing applicable bylaws as required.** RCMP on site focused on safety and addressing instances where there was localized disruption and heightened safety considerations. Two such incidents reported were people going onto a roof who complied when told to get down, and one person making lewd gestures who was arrested. Otherwise, the crowd was orderly and compliant with police direction. Police were needed to prevent traffic from entering the block on which the crowd was gathered.

While the 2025 response reflected stronger inter-agency communication and student-focused messaging, the event demonstrated the ongoing challenges associated with unsanctioned, social-media-driven gatherings in Antigonish, **while also demonstrating the value of coordinated planning, proportional policing, and harm-reduction-focused approaches in maintaining public safety.** **Feedback from Stakeholders**

There was significant feedback, both positive and negative, from the community, campus members, emergency response partners, the town and county during and following the St. Patrick's Day events.

Town of Antigonish

There was a Town Council Meeting scheduled for the Monday following the events at which St. Patrick's Day was discussed. The discussion at the meeting noted that there were more participants than the last year on St. Mary's St. (estimated approximately 40% more). The minutes from the meeting noted the observations of one Councillor:

...while many students were polite and coherent, noise levels were significantly elevated. Conversations were held with five groups of students; while some expressed disregard for local concerns, others emphasized their intent to enjoy the university experience. He also noted that some students preferred gathering in areas they were asked to avoid. (Antigonish Town Council Meeting Minutes, March 17, 2025)

At the meeting there were questions about the number of tickets issued by RCMP and whether more ticketing would be a deterrent. There were 17 reported summary offence tickets issued for open alcohol related to the day.

Other feedback from the Town included reports from social media of instances of public urination, including at sensitive sites such as a funeral home, highlighting unacceptable behavior and community disturbance.

Overall, the experience was uneventful for most of the town, but disruptive and harmful for the residents in the immediate area.

Emergency Management Office

The Emergency Management Office (EMO) raised the need for a formal risk assessment to identify hazards and implement mitigation strategies. Concerns include potential vehicle incursions into crowds, liability issues, and adequacy of safety planning.

St. Martha's Emergency Room

St. Martha's Emergency department saw a small number of substance related complications, including possible drug-spiking incidents. There was interest in further coordination between the hospital, RCMP, and SANE teams for investigation and prevention.

StFX Student Life Office

Reports to the Student Life Office highlighted a greater number of issues involving non-students, particularly in residences (including individuals from other universities in the province, high school students, and others not affiliated with StFX), than with current StFX students. High-impact events like Homecoming and St. Patrick's Day can create conditions in which young people may be more vulnerable to harm or exploitation. Guest violations and trespassing were the most frequently reported incidents in residence, followed closely by damage and vandalism. The RCMP assisted in addressing incidents involving some non-students in residence buildings. Students identified in specific reports, on and off campus, were required to meet with Student Life as the reports were reviewed under the Code of Conduct.

There were several activities hosted by Residence Life and Student Life available during the day and evening for students that were well communicated in advance. The Students' Union hosted a free breakfast which was well received. There were inquiries at the Student Life office and VP Students office about the Golden X Inn and why it was not open to students. The Inn does not normally operate on Saturdays. The concerns raised by the Students' Union Executive were that it would be difficult to staff it and that it would have low turnout, making it very expensive.

Community Comments on Social Media

Pictures and video shared on social media centered on the crowd on St. Mary's Street at the peak of the gathering. Residents of St. Mary's Street on the block where the gathering occurred, consisting of both students and non-students, experienced restricted access for the duration of the event. People were on the lawns and sometimes the porches of houses in the immediate area.

One residence had individuals on the roof, which presented serious safety concern.

In contrast, a common sentiment among town residents was relief the event didn't happen near their homes.

A small number of individuals commented online and to Town officials expressing frustration that the gathering was not more effectively contained within the campus environment.

Summary of Feedback from Stakeholders

The 2025 St. Patrick's Day events in Antigonish demonstrated both improved coordination and persistent challenges in managing large, unsanctioned, social-media-driven gatherings. Early planning and communication among StFX Student Life, the RCMP, and municipal partners led to

stronger messaging around community respect, harm reduction, and by-law awareness. Despite these proactive efforts, a crowd of several hundred people formed rapidly on St. Mary's Street following online promotion of the "Ginger Run." The speed and scale of the gathering limited opportunities for prevention and required a reactive safety response.

The RCMP maintained an on-site presence focused on safety and managing isolated incidents, with 17 summary offence tickets issued for open alcohol. While most attendees were orderly, the event caused disruption for residents in the immediate area.

Feedback from stakeholders highlighted mixed outcomes:

- **Town of Antigonish:** Town Council noted a roughly 40% increase in participation compared to 2024. While many students were polite, noise and public disturbances—including instances of public urination—were concerns. Councillors debated whether increased ticketing would serve as an effective deterrent.
- **Emergency Management Office (EMO):** Recommended a formal risk assessment process to address potential crowd hazards, vehicle incursions, and liability considerations.
- **St. Martha's Regional Hospital:** Reported a small number of substance-related incidents, including possible drug-spiking, and emphasized the need for improved coordination between healthcare and enforcement partners.
- **StFX Student Life Office:** Observed that many behavioural issues involved non-StFX individuals. The office reviewed student-related incidents under the Code of Conduct and emphasized the vulnerability of young students during high-impact events.
- **Community Feedback:** Residents of St. Mary's Street experienced property access issues and safety concerns. Residents expressed frustration with noise, crowding, impacts on access to their street, particularly in relation to emergency vehicle routing, while broader community sentiment reflected both relief that the event was contained to one area and frustration that gatherings continued to occur off campus.

In summary, the 2025 events reflected progress in communication and inter-agency coordination but also reinforced the need for continued attention to proactive risk management, event containment, and the social dynamics driving participation in unsanctioned street gatherings.

Key Insights and Lessons Learned

- **Early coordination is effective but not sufficient.**
Stronger communication among Student Life, the RCMP, and municipal partners improved readiness; however, the speed and spontaneity of online organization limited the ability to intervene pre-emptively.
- **Social media is a critical factor.**
Platforms like Instagram continue to drive large-scale gatherings through anonymous

promotion and rapid information sharing. Monitoring and strategic use of these channels for prevention messaging are essential.

- **Non-student participation increases risk.**

Many incidents involve individuals from outside the StFX community, reinforcing the need for better crowd-management planning, clearer boundary setting, and strategies to discourage non-local participation during high-risk events.

- **Community impact remains concentrated and significant.**

While disruption was contained geographically, it caused inconvenience and safety concerns for residents in the affected area, emphasizing the need for ongoing community engagement and restorative follow-up.

- **Formalized risk management is required.**

The EMO's recommendation for structured hazard and liability assessment highlights a need for clearer operational plans, defined intervention thresholds, and shared accountability among partners.

Learning from Other Canadian University Communities

Large unsanctioned street parties have emerged as a growing challenge in university communities across the country. Research in this area remains limited. However, examples from other jurisdictions provide insight into the complexity of possible approaches.

A report and recommendations from a review conducted by "Inspiring Communities for Dalhousie University" (July 2022) following Dalhousie University's Homecoming in 2022 included a scan of inquiries into street party culture associated with other universities including Queen's university (Ottawa), City of Waterloo, and University of British Columbia Okanagan. The learnings from these reviews, summarized in the Dalhousie report, provide insights relevant to the Antigonish/StFX context.

Queen's

At Queen's University, a Student Policy Innovation Lab (PIL) was launched to address the well-documented street party culture associated with Homecoming. Using a collaborative model, the PIL engaged a broad range of stakeholders to generate policy and governance recommendations.

Dalhousie's Inspiring Communities examined each of the seven recommendations from the Queens review and considered them in the context of Dalhousie and Halifax.

The review emphasized the importance of coordinated planning, stakeholder engagement, and culture change, while recognizing the limits of any single intervention.

City of Waterloo

Waterloo, Ontario is home to three large institutions – University of Waterloo, Wilfred Laurier University, and Conestoga College. In Waterloo, the municipality expanded its Town and Gown Committee in 2018 to specifically examine large street gatherings. Drawing in participants from the three institutions, municipal leaders, and emergency services, the group conducted research through surveys, interviews, and community forums. Their final report in 2020 offered 12 recommendations to address four key problem areas. Each of the areas of concern were framed as key decision-making criteria to develop the recommendations.

Key Problem Identified	Decision Making Criteria
Public Safety	The approach enhances community safety & personal safety
Reputational risk	The approach creates peer-driven culture change
Cost	The approach is cost-effective, financially sustainable, and operationally feasible
Crowd Behaviour	The approach yields positive outcomes for stakeholders collectively.

Figure 2. Waterloo Key Problems & Decision Making Criteria

Following the report, the City explored and implemented a range of measures intended to manage public safety during large gatherings. While these measures supported operational objectives, large unsanctioned street parties have continued to occur over time.

A CTV News article published in January 2025 summarized Homecoming-related experiences in Waterloo over the past decade. Municipal officials noted that, although recent approaches have supported operational safety, the financial cost of policing and temporary infrastructure remains a concern for taxpayers. The Police Service Board similarly observed that while incidents of crime and injury have been reduced, large gatherings continue to carry inherent risk, underscoring the ongoing challenge of addressing unsanctioned events through any single approach.

University British Columbia Okanagan

The experience of the University of British Columbia’s Okanagan campus offers another perspective. In the early 2000s, the campus developed a reputation for frequent unsanctioned gatherings associated with rapid enrolment growth, limited infrastructure, and a high proportion of underage students. Unlike communities where gatherings concentrate in a single location, activity at UBC Okanagan was more dispersed across residences and surrounding neighbourhoods.

Over time, the university and community explored a range of responses, including enforcement-focused approaches, which produced temporary impacts but did not result in sustained culture change. Subsequent efforts emphasized closer collaboration between the university and the students’ union, expanded alternative programming, and clearer expectations and accountability for disruptive or unsafe behaviour at unsanctioned events.

Dalhousie Strategy

The recommendations from the Dalhousie Inspiring Communities report informed us of a revised approach to managing a regularly occurring large street party associated with Homecoming. The strategy included the introduction of alternative programming and events, alongside enhanced coordination between the university, the students' union, and policing partners.

Both on- and off-campus events required significant policing and operational support. While the approach succeeded in drawing participants toward managed environments, it also introduced additional resource demands and risk considerations, including the continued presence of students and non-students moving between on- and off-campus spaces. Colleagues noted the importance of carefully weighing the scale, cost, and risk implications associated with large, sanctioned events.

Acadia University Strategy

Insights from discussions with colleagues in the Town of Wolfville emphasized the value of a coordinated, multi-pronged approach to managing high-risk community events. Similar to approaches used in Antigonish and at StFX in recent years, their strategy emphasizes proactive collaboration among the RCMP, the university, and local landlords through detailed operational planning and open communication well in advance of major gatherings. Clear thresholds for intervention are established, with Town Council defining acceptable limits for behaviour and publicly communicating expectations to residents and students alike.

Wolfville has moved away from containment-based responses—such as blocking streets—that can inadvertently signal tolerance of illegal or unsafe activity. Instead, the focus has shifted toward promoting licensed venues as safer spaces for socializing and reinforcing harm-reduction messaging related to substance use. The Town also integrates restorative justice principles and conducts post-event debriefs to reflect on outcomes and strengthen its collective response over time.

While the scale and intensity of these gatherings vary across communities, their persistence underscores a complex issue that cannot be resolved through quick fixes or single interventions. Addressing this culture requires sustained collaboration, attention to root causes, and the creation of healthier ways for students to build connection and community.

Social Media Drivers

Social media continues to be both a driver and a potential mitigator of large student gatherings. Platforms such as Canadian Party Life (CPL) cultivate a competitive “party school” culture through event promotion, ambassador programs, and ranking systems that can incentivize risky behaviour. While these programs are marketed as opportunities for career development and networking, most universities prohibit formal representation of alcohol distributors or event promoters, creating challenges for students navigating these roles while enrolled.

Local social media accounts can rapidly disseminate information about gatherings to large audiences within minutes. Images and location details amplify participation while also increasing visibility for media, police, and the broader community. This pattern was evident during the 2024

and 2025 St. Patrick's Day events in Antigonish, when the "Ginger Run" gained traction through social media. Because many of these accounts operate anonymously on social media platforms, it can be difficult to identify and hold individuals accountable for the impacts of their posts. In September 2025, the StFX Student Life Office reviewed local social media promotion related to a themed event marketed nationally to post-secondary students. This review highlighted how entertainment companies may recruit individual students online to act as local promoters, contributing to rapid dissemination of event messaging outside formal institutional channels.

Public announcements were issued by the Student Life Office advising students to exercise caution and to rely on official university channels for information about sanctioned events. While some promotions appeared professional, they were organized externally using anonymous social media accounts, raising concerns about student safety and accountability. In this instance, the event was ultimately reformatted, underscoring the risks associated with unverified social media promotion. At the same time, research indicates that social media can also be leveraged as a harm-reduction tool when integrated into event planning. Universities and municipalities have used targeted social media messaging to share real-time updates, direct students toward safer, licensed spaces, and discourage participation in unregulated gatherings. Together, these examples underscore the multifaceted influence of social media on student behaviour and community safety. Addressing the challenge of large, unsanctioned street parties requires approaches that extend beyond enforcement, including culture change, digital literacy, and collaboration to use these same channels to promote safer community engagement.

Planning Considerations and Potential Enhancements (for discussion)

Building on the lessons learned from the 2025 St. Patrick's Day events, stakeholder feedback, and best practices from other university communities, the following recommendations aim to balance safety, community well-being, and student experience. These strategies recognize that large, unsanctioned gatherings are driven by complex social and cultural factors, including rapid online organization and traditions of student celebration. No single intervention will eliminate these risks; instead, a coordinated, multi-pronged approach—rooted in proactive planning, harm reduction, and shared accountability—is essential. The recommendations outlined below focus on strengthening operational readiness and leveraging social media for prevention. They also explore safer alternatives and support a culture of respect and responsibility across campus and the broader Antigonish community.

The items below are offered to inform discussion and identify potential enhancements to the current approach; implementation would be subject to partner capacity, resourcing, and direction from the appropriate decision-makers.

1. Strengthen Joint Operational Planning and Risk Assessment

- Consider establishing a formal **St. Patrick's Day Operational Plan** through the Good Neighbours Working Group, including representatives from StFX, the RCMP, Town and County, and the Emergency Management Office (EMO).

- Align on clear **intervention thresholds** for when gatherings escalate beyond safe limits, ensuring consistent decision-making among all partners.

2. Enhance Proactive Communication and Social Media Strategy

- Develop a **unified communications campaign** led by StFX and the Town that promotes respect, safety, and community standards during high-risk weekends.
- Explore partnership with the StFX Students' Union and StFX Communications team to promote **harm-reduction messaging** and redirect social energy toward sanctioned events.
- Explore options to increase **social media monitoring and response capacity**, using verified accounts to share real-time information and counter misinformation or unsafe event promotions.
- Explore opportunities to **repurpose social media** as a harm-reduction tool. e.g., targeted posts promoting safe transportation, licensed venues, and post-event cleanup initiatives.

3. Reinforce On- and Off-Campus Event Alternatives

- Assess feasibility of **sanctioned programming** and licensed social options on campus and in the community, emphasizing inclusivity, safety, and collaboration with student leaders.
- Continue to work with local establishments, including the Golden X Inn, to assess feasibility of **licensed, regulated events** that offer a safer alternative to street gatherings.
- Explore opportunities to engage the StFX Students' Union and event societies in co-designing experiences that maintain student social traditions while reducing risk and neighbourhood disruption.

4. Strengthen Community Relations and Restorative Follow-Up

- Continue to prioritize the **Good Neighbours Working Group** as the main coordinating body for community dialogue and feedback.
- Following major events, conduct **post-event debrief sessions** involving residents, students, emergency services, and university representatives to share perspectives and inform future planning.
- Explore **restorative approaches** for addressing community impacts, such as student-led cleanup initiatives or direct outreach to affected residents.

5. Clarify Accountability and Enforcement Roles

- Support **consistent enforcement** of municipal by-laws and university conduct policies while maintaining a focus on education and harm reduction.
- Continue to collaborate between RCMP and Student Life for sharing relevant information and ensuring follow-up under the StFX Code of Conduct.

- Continue the use of **temporary access restrictions** or **guest policies** during high-risk periods to limit influxes of non-students.

6. Sustain a Culture of Shared Responsibility

- Embed the approach to St. Patrick’s Day within a **broader year-round strategy** on student community engagement and responsible celebration, through the Good Neighbours Working Group.
- Promote the message that safety and respect are shared responsibilities between students, the university, and the broader Antigonish community.
- Support continued research and data collection on event trends, social media influence, and effective prevention models.

Approach for March 2026

While the 2025 response demonstrated progress in communication and coordination, it also highlighted persistent challenges—particularly the influence of social media, the speed of crowd formation, and the concentrated impact on residential areas.

The Good Neighbours Group will continue to work collaboratively on the communications to landlords, students and community partners to communicate expectations and safety messaging in advance of March 2026. Monitoring social media closely will enable the RCMP and town Bylaw Officers to be alert to any plans for the Ginger Run and prepared to intervene.

Following St. Patrick’s Day 2026, the Good Neighbours Group will review what occurred to consider for 2027 and beyond. The Good Neighbours Group, with directions from the stakeholder decision makers, will evaluate options for future planning. For context, the Working Group considered a range of approaches at the time this review was commissioned. These are summarized below to document the scope of discussion, not to signal a recommendation to change course for 2026.

Enforcement-Focused Approaches (Context Considered)

In past years, additional police resources have been deployed for St. Patrick’s Day; however, capacity has not been sufficient to safely disperse a large crowd once it has formed. Some municipalities, such as Wolfville, have adopted a low-tolerance approach to street parties, working closely with the RCMP to establish clear thresholds for response and intervention during high-impact events.

This approach places a strong emphasis on early intervention and enforcement clarity but would require sustained policing capacity over an extended period, with significant associated costs. Experience in other jurisdictions indicates that, while enforcement-focused approaches may reduce the duration or scale of some gatherings, they do not eliminate the risk of crowd formation and can result in displacement of activity to other locations.

Implementing such an approach in Antigonish would represent a departure from the response used in recent years and would require extensive advance communication regarding expectations,

enforcement thresholds, and police response. It would also necessitate substantial resourcing to support rapid intervention before large gatherings form.

For these reasons, enforcement-focused approaches were considered as part of the Working Group's background review but are not proposed as the default approach for March 2026.

Pre-Determined Location Approach (Context Considered)

One approach considered during the review process was the identification of a pre-determined location where gatherings might be directed, supported by advanced safety planning and agreed-upon thresholds for police intervention. This concept would involve no formal entertainment or programming but would require coordination related to monitoring, traffic management, and insurance considerations for both the Town and the University.

Experience in Antigonish demonstrates that the location of the "Ginger Run" has been influenced by informal social media dynamics rather than formal planning processes. In 2025, participation coalesced on St. Mary's Street, and repetition of the same location over successive years suggests that introducing an alternative site may be challenging without broad uptake by participants.

From an operational perspective, maintaining a large crowd in a single location can support monitoring and targeted intervention when required. At the same time, efforts to disperse large gatherings carry their own safety risks and do not reliably prevent further party activity from emerging elsewhere.

Jurisdictional experience indicates that approaches involving advance identification or preparation of gathering locations involve trade-offs. While they may reduce disruption in some residential areas and simplify coordination, they can also unintentionally signal approval or endorsement of large gatherings and may not be consistently used by participants. Such approaches would require careful communication to emphasize safety rather than endorsement, as well as consideration of resource, traffic control, and liability implications.

For these reasons, the Working Group viewed this approach as illustrative of the trade-offs involved in managing unsanctioned gatherings, rather than as a recommended direction for March 2026.

Large-Scale On-Campus Event Approach (Context Considered)

Another approach discussed during the review process was the possibility of hosting a large-scale event on campus during the St. Patrick's Day period. While StFX has successfully delivered large, all-ages events at other times of the year, the context of St. Patrick's Day presents distinct challenges.

Unlike Homecoming, St. Patrick's Day celebrations are not anchored to a university-led event or alumni programming, and participation is driven more broadly by social tradition rather than institutional affiliation. As a result, an on-campus event may not attract sufficient participation to meaningfully reduce off-campus activity.

Timing is also a significant factor. The Ginger Run and associated gatherings have historically occurred during the afternoon, whereas large-scale concerts or headline performances are

typically evening-based social experiences. Hosting a major on-campus event during a March afternoon does not align well with established student social patterns and may limit its effectiveness as an alternative. Shifting such programming to the evening would not address the daytime dynamics driving street gatherings and could introduce additional operational and safety considerations.

In addition, the “Ginger Run” remains a central feature of St. Patrick’s Day celebrations and represents a high-risk activity that cannot be formally sanctioned. There is a significant risk that an unsanctioned Ginger Run could still occur off campus, potentially resulting in a large street gathering despite the presence of an on-campus event.

Operational considerations also present challenges. Large-scale on-campus events would require substantial resourcing, including event infrastructure, staffing, and coordination with emergency services. Increased policing capacity would still be required in the Town, particularly in the early years, and pedestrian movement between campus and residential areas could introduce additional traffic and safety risks.

Taken together, these factors suggest that while on-campus events can be effective in certain contexts, they are unlikely on their own to address the dynamics driving unsanctioned street gatherings associated with St. Patrick’s Day.

For these reasons, the Working Group viewed large-scale on-campus events as insufficient as a standalone strategy for addressing St. Patrick’s Day-related street gatherings.

Conclusion

The persistence of large, unsanctioned gatherings in Antigonish for St. Patrick’s Day reflects broader cultural and structural dynamics seen in university towns across Canada. No single intervention will eliminate the issue. A sustained, collaborative approach—rooted in shared accountability, proactive planning, and culture change—remains essential.

For March 2026, partners will continue with the coordinated approach implemented in recent years, including joint planning through the Good Neighbours Working Group, proactive communication with students, landlords, and the broader community, harm-reduction-focused messaging, and contingency planning by the Town and the RCMP in the event of an unsanctioned gathering. This approach reflects current operational capacity and emphasizes student and public safety, community well-being, and risk mitigation.

Following St. Patrick’s Day 2026, the Good Neighbours Working Group will review outcomes, incorporate feedback from stakeholders, and assess whether adjustments are warranted for future years. Any consideration of alternative approaches would be informed by this evaluation and guided by direction from the appropriate municipal and institutional decision-makers.

By maintaining a collaborative, measured approach, partners can continue to foster a celebration environment that is both spirited and safe, while strengthening relationships between StFX, students, and the Antigonish community.

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ST. FRANCIS XAVIER
UNIVERSITY

GOOD NEIGHBOURS WORKING GROUP

ST. PATRICK'S DAY REVIEW

POLICE AND LICENSING COMMITTEE INFORMATION SESSION

Good Neighbours Working Group Sub-committee

January 2026



Good Neighbours Working Group

- Collaborative forum involving StFX, the Town of Antigonish, the Municipality of the County of Antigonish, the StFX Students' Union, and public safety partners
- Established in 2020 to support coordination during the COVID-19 pandemic when StFX hosted a significant proportion of classes in person
- Continued as a standing table due to the value of proactive, relationship-based collaboration
- Focuses on student–community relations, high-impact events, safety, communication, and harm reduction
- Advisory and coordinating role only — no decision-making authority





Addressing Large Street Parties in Antigonish:

St. Patrick's Day 2025 Review and Recommendations from the Good Neighbours Working Group

The St. Patrick's Day Response and Planning Subcommittee was asked to:

- Conduct a post-event review of the 2025 St. Patrick's Day and related activities.
- Identify effective strategies and challenges from this year's response.
- Research best practices from other university communities and municipalities.
- Provide practical options and document planning considerations to manage St. Patrick's Day 2026 and beyond in a safe, collaborative, and community-minded manner.





Review of 2025 in Antigonish

- Improved coordination from 2024 with stakeholders, yet street party still happened
- Larger number of students estimated (compared to 2024)
- Contained to St. Mary's street which presented some challenges with traffic control and safety. RCMP monitored for safety and ticketed for instances of obvious open alcohol and other disturbances (public urination, over-intoxication, disorderly or offensive behaviour)
- Fewer substance related incidents at St. Martha's including possible drink spiking
- It was noted that there was less property damage compared to 2024
- On and off campus behavioural issues involving non-students indicate serious vulnerability to external risks
- Social media played a big part in instigating and perpetuating the Ginger run and street party





Key Insights and Lessons Learned

Early coordination is effective but not sufficient.

Stronger communication among Student Life, the RCMP, and municipal partners improved readiness; however, the speed and spontaneity of online organization limited the ability to intervene pre-emptively.

Social media is a critical factor.

Platforms like Instagram continue to drive large-scale gatherings through anonymous promotion and rapid information sharing. Monitoring and strategic use of these channels for prevention messaging are essential.

Non-student participation increases risk.

Many incidents involved individuals from outside the StFX community, reinforcing the need for better crowd-management planning, boundary setting, and deterrence of visitors during high-risk events.

Community impact remains concentrated and significant.

While disruption was contained geographically, it caused major inconvenience and safety concerns for residents in the affected area, emphasizing the need for ongoing community engagement and restorative follow-up.

Formalized risk management is required.

The EMO's recommendation for structured hazard and liability assessment highlights a need for clearer operational plans, defined intervention thresholds, and shared accountability among partners.





What Other Canadian Universities Tell Us

- Large unsanctioned gatherings persist across jurisdictions
- Enforcement-only approaches reduce some harms but do not eliminate events
- Collaborative, harm-reduction-focused planning is now the dominant model
- All jurisdictions reported significant cost pressures associated with managing large gatherings, which are widely viewed as unavoidable in the interest of public safety.





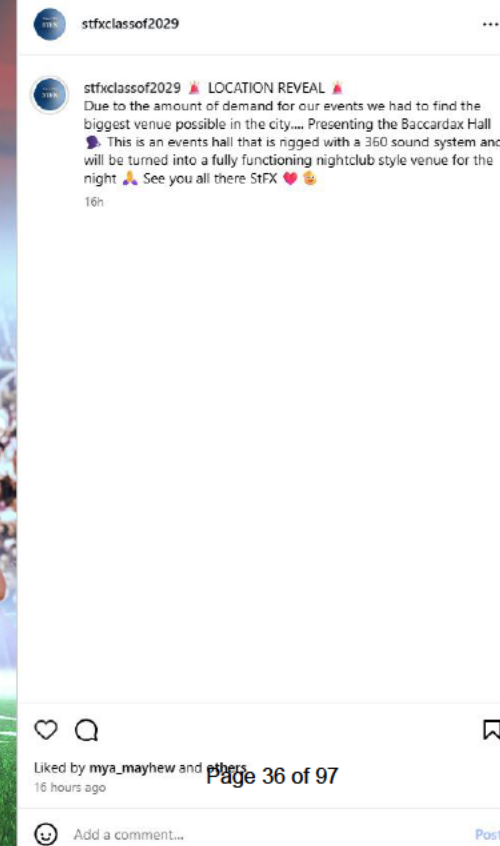
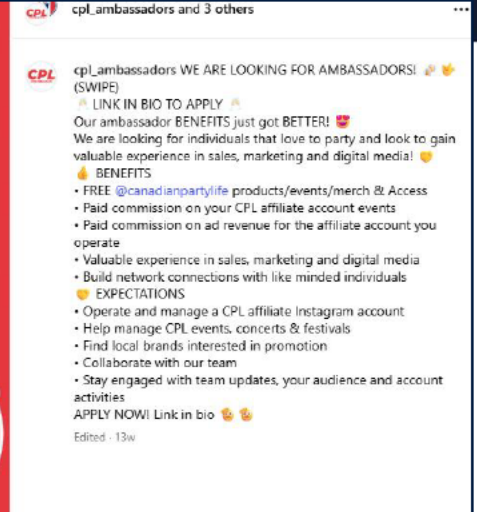
Social Media Drivers

FROSH FEST IS BACK!

First years, get ready for the biggest nightlife series for incoming university students across Canada, Frosh Fest Tour 2025! With events in 30+ cities nationwide, Frosh Fest delivers unforgettable experiences, the wildest parties, and lasting memories, all while giving students the chance to meet thousands of new classmates the moment they arrive on campus.

Backed by the country's top entertainment and hospitality networks, Frosh Fest gives first years the chance to hit the clubs, make new friends, and start their university experience the right way.

Keep scrolling to see if the Frosh Fest Tour is coming to your university this fall 2025!

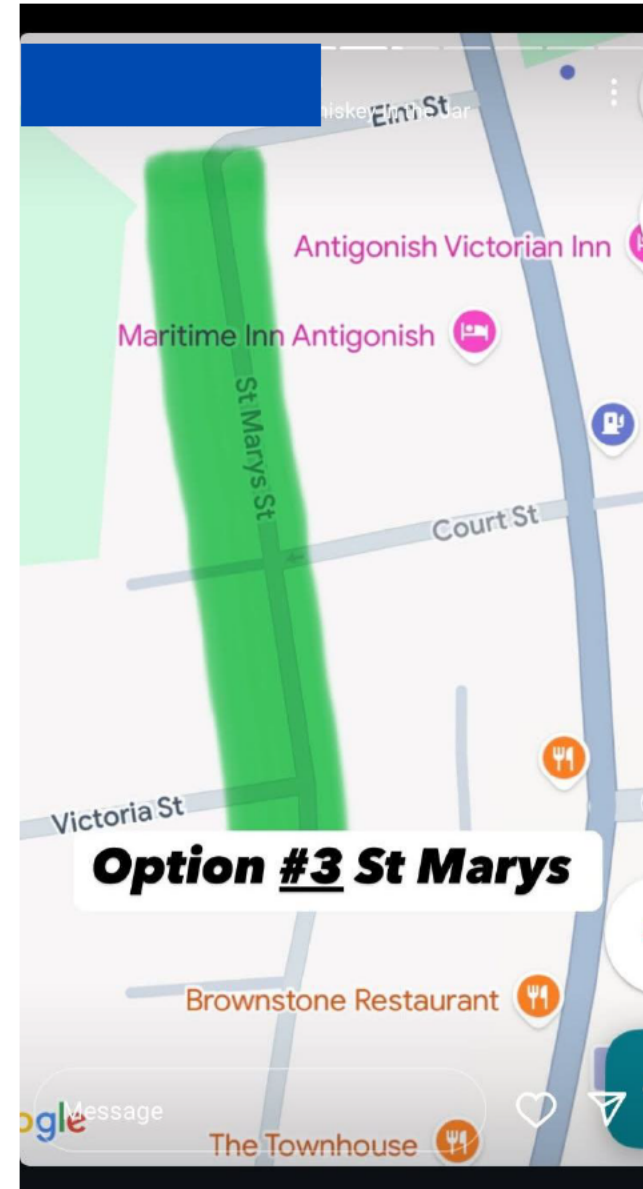




Social Media as a Driver of Rapid Crowd Formation

Anonymous promotion enables rapid scale

Locations and timing can shift within minutes





The persistence of large, unsanctioned gatherings in Antigonish for St. Patrick's day reflects broader cultural and structural dynamics seen in university towns across Canada. No single intervention will eliminate the issue.



A sustained, collaborative approach—rooted in shared accountability, proactive planning, and culture change—offers the most promising path forward.





Planning Approach for March 2026 (for information)

- Continue the current collaborative, harm-reduction-focused approach
- Enhance joint communications and social media monitoring
- RCMP and Town continue operational planning for unsanctioned gatherings
- Explore on-campus options with the Students' Union (e.g., open the Inn on campus)
- Conduct post-event debrief to inform future planning

This approach reflects the current planning assumption unless Council directs otherwise.





Key Areas of Ongoing Collaboration Focus (for information)

- **Strengthen Joint Operational Planning and Risk Assessment**
- **Enhance Proactive Communication and Social Media Strategy**
- **Reinforce On- and Off-Campus Event Alternatives**
- **Strengthen Community Relations and Restorative Follow-Up**
- **Clarify Accountability and Enforcement Roles**
- **Sustain a Culture of Shared Responsibility**

For information only – implementation subject to partner roles and governance



Melanie Fougere

From: Melanie.Fougere@townofantigonish.ca
Subject: FW: EXTERNAL: Re: Request to Illuminate Antigonish Town Hall - Feb 28, 2026
Attachments: CNOY colours.png

From: Danielle Ringer [REDACTED] >
Sent: Tuesday, December 16, 2025 9:49 AM
To: Shannon Long <shannon.long@townofantigonish.ca>
Subject: EXTERNAL: Request to Illuminate Antigonish Town Hall - Feb 28, 2026

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Hi Shannon,

We are reaching out from the National Head Office of the Coldest Night of the Year event, in partnership with the local Naomi Society to request that Town Hall be illuminated in our event's signature colours on the night of the event, Saturday, February 28, 2026.

The Coldest Night of the Year is a winterrific family-friendly 2 or 5 km fundraising walk in support of local charities serving people experiencing hurt, hunger, and homelessness. Each year in February, tens of thousands of Canadians step outside the warmth and comfort of home to shine a light of welcome and compassion in their communities. Since 2011, the Coldest Night of the Year has raised over \$75,000,000 across Canada in 190 Canadian communities – 100% of net proceeds stay local to support our CNOY charity partners.

I have attached the colour specifications to this email. We are very appreciative of your consideration of our request, and please let me know if you require any additional information.

Thank you,

Danielle Ringer

Campaign Success Rep
Blue Sea Foundation

1 [REDACTED]

Coldest Night of the Year | Ride for Refuge | The Grand Parade

How would you rate our service? (We want to be fast, helpful, and polite)

A color card for 'Winter Blue'. The card has a dark blue background on the right and a vertical gradient of lighter blues on the left. A white circle in the top right corner indicates a punch hole.

Winter Blue

#004a87

Pantone 301

CMYK: 100/79/20/5

RGB: 0/74/135

A color card for 'Warm Yellow'. The card has a dark orange background on the right and a vertical gradient of lighter oranges on the left. A white circle in the top right corner indicates a punch hole.


Warm Yellow

#eea904

Pantone 124

CMYK: 6/36/100/0

RGB: 238/169/4

A color card for 'Valley Blue'. The card has a medium blue background on the right and a vertical gradient of lighter blues on the left. A white circle in the top right corner indicates a punch hole.

Valley Blue

#01add8

Pantone 638

CMYK: 73/11/7/0

RGB: 1/173/216

15. Additional information: (Please provide an overview of your request and how the addition of a flag to Chisholm Park, lamp post banners, or Town Hall lights will benefit your event, celebration, or memorial.

Town of Antigonish
274 Main Street
Antigonish, NS
B2G 2C4

Attention: Chief Administrative Officer/Town of Antigonish Council:

I am writing on behalf of the Zone 7 African Cultural Heritage Awareness Association Committee (ACHAAC).

In accordance with Section 3 of the policy of the Town of Antigonish which outlines the requirements for requesting a flag or banner to be placed on Town property.

Whereas the town of Antigonish council members are aware that February is designated as African Heritage Month, and whereas the Zone 7 ACHAAC's previously made application to have the African Flag placed on Town-owned property was approved.

Our request to again have the African Flag placed during the entire month of February 2026, we feel this will be in recognition and confirmation citing the need to strengthen the rights of people of African descent and their full and equal participation in all aspects of society.

The Zone 7 Committee acknowledges this unique opportunity to publicly join together with the town to celebrate, to promote a greater knowledge of and respect for a diverse heritage and culture. It is also an opportunity to exhibit the many contributions of people of African descent not only to this community of Antigonish but throughout the province and the world.

Lorraine Reddick, Antigonish African Heritage Month Committee member
Zone 7 African Cultural Heritage Awareness Association Committee

Permissions

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Lorraine Reddick, Antigonish African Heritage Month Committee member
Zone 7 African Cultural Heritage Awareness Association Committee

Permissions

Special Considerations

- Flags will be flown at Chisholm Park.
- Banners must be designed to be 18 inches by 44 inches and be made from vinyl material.

Banners must be designed and installed to the standard set by the Town.

• The Town reserves the right to inspect any flag or banner prior to placement on Town owned property. Flags or banners will not be placed by the Town if:

i) The material is tattered, frayed, damaged or detracts from the beautification of the Town.

ii) The flag or banner promotes discrimination or philosophy or seek values are deemed to be divisive or discriminatory.

iii) The flag or banner contradicts the guidelines in place in the Town’s Special Events Planning Guide.

iv) No flag or banner can be suspended across the street. • Not all colour schemes may be available with Town Hall lights.

Declaration

I, the undersigned, have read, understand, and agree to the conditions and policies in this contract hereby accept the same on behalf of the said members of the organization or group. I acknowledge and agree that the Town will make the final decision on this flag/banner request.

16. Signature: *

Lorraine Reddick

17. Date: *

December 9, 2025

To: **Antigonish Town Council**
From: **Planning Staff (EDPC)**
Date: **January 19, 2026**
Reference: **Addendum Report**

Proposed amendments to the Town of Antigonish Municipal Planning Strategy and Land Use By-law to modernize and align zoning regulations with current housing and development needs by increasing housing options and affordability, supporting mixed-use development, clarifying standards for accessory dwelling units, and updating design and zone dimensional requirements to promote sustainable growth and efficient land use.

Recommendation:

Planning Staff is recommending that Antigonish Council give **second reading approval** to the proposed amendments to the Antigonish Municipal Planning Strategy and Land Use Bylaw after giving due consideration to the proposals and the presentations made by members of the public at a Public Hearing held January 13, 2026.

Information:

In March of 2024, the Government of Canada awarded the Municipality of the County of Antigonish and the Town of Antigonish over \$3.2 million under the Housing Accelerator Fund (HAF). The HAF provides funding to municipalities across Canada to eliminate barriers to building housing. Over 100,000 homes are anticipated to be created in the first three years of this initiative. In total, \$4 billion will be invested into Canadian communities to incentivize the creation of housing units. To meet the HAF funding initiatives the Town received recommendations from hired consultants which proposed expanding residential zoning regulations in identified areas to include high-density zoning or high-density housing developments by passing an amendment to the existing Municipal Planning Strategy and Land Use By-law.

The proposed amendments were discussed at in “Initial Recommendations Workshop” June 25, 2025, then went to Town Planning Advisory Committee October 1, 2025, an Open House Session hosted by District Planning Staff November 3, 2025, and then back to Planning Advisory Committee November 24, 2025. District Planning Staff presented the proposed amendments to Council before First Reading on December 16, 2025. The Public Hearing was held on January 13, 2026, and two written submissions were received. Given the issues raised by members the public Council requested staff to provide further information regarding the application. The following are responses to the various issues raised at the second written submission. Some of these responses are taken directly from the June 2025 “Antigonish Housing Accelerator Fund Planning

Preliminary Amendment Recommendations” Report produced by Upland Planning and Design Consultants.

- 1) **Analysis was Used to Determine Which Areas would be Designated RN-2** – Page 6, Paragraph 2 of the “Higher Density Zoning” Section of the “Antigonish Housing Accelerator Fund Planning Preliminary Amendment Recommendations” states:

The first set of amendments is related to the zoning map, which appears to apply the RN-2 zone without an entirely clear rationale. Going forward, we suggest amendments that extend the RN-2 zone to all properties abutting arterial and collector streets of the Town (unless mixed-use, community-use, or industrial zoning is applied to the property). The only exceptions to this rule are parts of Church and Hawthorne Street, where high concentrations of historic buildings are present, as documented in 'Schedule B: Historic Building Inventory' of the Municipal Planning Strategy. Due to its immediate proximity to St. FX University, Hillcrest Street is also suggested as an RN-2 candidate despite having 'local street' status.

The analysis used to determine which areas would be designated RN-2 was based on the Town’s street classification system.

- 2) **Chain Link Fences** – The restriction on chain link fences is not an issue addressed by the amendments, nevertheless the existing by-law states the following:

7.3.9 Chain-link Fences Prohibited

Chain-link fences shall not be permitted in front yards or flankage yards of any Residential Neighbourhood Zone.

Under the existing bylaw a chain link fence would be permitted between properties.

- 3) **Wastewater** – Staff assume the concern is with stormwater, not wastewater. The provisions with respect to stormwater management for developments is unchanged for both as-of-right developments and site plan approvals. For both as-of-right developments and site plan approvals in the RN-2 zone the development officer may request proposed locations and entrance sizes of utility laterals for water, sewer and storm water management.
- 4) **Analysis behind Reduced Lot Sizes** – Points 4.0 to 8.0 in the written submissions all relate to the reduced lot size. Page 5, Paragraphs 1-3 of the “Relaxation of Lot Standards” Section of the “Antigonish Housing Accelerator Fund Planning Preliminary Amendment Recommendations” states:

Higher density does not necessarily need to mean larger buildings but can also be established through more efficient subdivision. If some lots within serviced areas of the

Town can be subdivided to accommodate a second lot and dwelling this is another expedient way for gentle infill density.

When reviewing the minimum lot sizes in the RN-1 and RN-2 zones, we were therefore guided by the question: what is the minimum lot size to accommodate the CMHC fourplex and six-plex while maintaining all yard setback requirements of the zone and providing for parking spaces within these yards?

*As a result, the **suggested amendments reduce the minimum lot size requirements** for townhouses to 182 m², for fourplexes to 310 m² and 500 m² for multi-units including sixplexes. The general lot requirement is also lowered to 220 m², just enough to build one 8.5 metre x 12.8 metre (28' x 42') footprint home in line with all yard setback requirements. With the same justification in mind, **the minimum lot frontage requirements for these dwellings have also been lowered** to 9.1 metres. Similarly, minimum lot width for townhomes was reduced to 5.5 metres to enable the development of stacked townhouses from CMHC.*

The analysis used to determine lot size reductions was based on the *CHMC Atlantic Region Housing Catalogue Designs* of housing types as examples of developments which could be accommodated on reduced lot sizes.

- 5) **Flood Plain Analysis** – In 2018, the Town of Antigonish commissioned an assessment of flooding risks based on a hydrological and hydraulic analysis of Brierly Brooks and the Rights and West Rivers. The analysis included calculations of high flows through the Rights and West Rivers using prorated data from the South River and the development of hydrologic model to calculate runoff flows through the Brierly Brook and the downtown area of the Town of Antigonish. The 2019 CBCL Floodplain Delineation Study is referenced in the Municipal Planning Strategy. CBCL also recently completed the South/West Primary Watershed Flood Line Mapping Study in December 2023. This study still needs to be reviewed by Planning Advisory Committee and Council.

The proposed amendments are not directly related to either study.

Conclusion:

Planning Staff is recommending that Antigonish Council give second reading approval to the proposed amendments to the Antigonish Municipal Planning Strategy and Land Use Bylaw after giving due consideration to the proposals and the presentations made by members of the public at the Public Hearing held January 13, 2026.

Town of Antigonish Housing Accelerator Fund Proposed Amendments

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A By-law to amend the Town of Antigonish Municipal Planning Strategy.

The Municipal Planning Strategy for the Town of Antigonish shall be amended as follows:

1. In Policy RN7, removing the following text shown in strike-out and adding the following text shown in bold:

RN7 Council shall permit accessory dwelling units where accessory to a single detached dwelling, ~~or semi-detached dwelling~~, **triplex dwelling, or townhouse dwelling with up to three units** (irrespective of whether these include home based businesses including work-live units) in the Neighbourhood (RN) Designation and Higher Order Residential Neighbourhood (HR) Designation to provide only one additional dwelling unit subject to requirements designed to ~~maintain the appearance of a single detached dwelling~~; address servicing issues; and minimize the impact on adjacent land uses and the surrounding neighbourhood.

2. In Policy RN15, removing the following text shown in strike-out and adding the following text shown in bold:

RN15 Council shall permit the following uses by site plan approval in the Residential Neighbourhood (RN-1) Zone:

- ~~a) Accessory dwelling units~~
- ~~b) Dwelling, Triplex or Fourplex~~
- c) Work-Live Units
- d) Religious Institutions
- e) Schools
- f) **Dwelling, Multi-Unit (up to 6 Units)**

3. In Policy RN16, removing the following text shown in strike-out:

RN16 Council may consider the following uses by development agreement, subject to the provisions of Policies RN30 and ADM16 in the Residential Neighbourhood (RN-1) Zone:

- ~~a) Dwelling, Multi-Unit (up to 6 Units)~~

b) ~~Townhouses (up to 4 units)~~; Urban Cottage Developments, or Carriage Court Developments provided the requirements of the RN-2 Zone are met and deviations therefrom – if any – are clearly justified and compensated by over-fulfilling other criteria.

4. In Policy RN21, removing the following text shown in strike-out and adding the text in bold:

RN21 Council shall consider the following uses by site plan approval in the Higher Order Residential Neighbourhood (RN-2) Zone:

- a) ~~Accessory dwelling units~~
- b) Carriage Court Developments
- c) Urban Cottage Developments
- d) Dwelling, Multi-Unit (~~up to 6~~ **over 10** Units)
- e) ~~Townhouse Dwellings (up to 6 Units)~~
- e) Stacked Townhouse Dwellings**
- f) Work-Live Units
- g) Religious Institutions
- h) Schools
- i) Convenience Stores**

5. Delete Policy RN22, as shown in strikeout:

~~RN22 Council shall consider the following uses by development agreement, subject to the provisions of Policies RN30 and ADM16 in the Higher Order Residential Neighbourhood (RN-2) Zone:~~

- ~~a) Multi-Unit Dwellings (over 6 units)~~
- ~~b) Stacked Townhouse Dwellings (up to 4 attached dwellings)~~

6. In Policy RN23, removing the following text shown in strike-out:

RN23 Council shall consider, by development agreement, the development of professional and office uses, ~~and convenience stores~~ in the RN-2 Zone,

pursuant to the following requirements and the requirements under Policy ADM16: [...]

7. In Policy MU16, adding the following text shown in bold:

MU16 Council shall permit a series of residential and commercial land uses, **including accessory dwellings**, through the Mixed Use Centre (MC) Zone, with the objective of offering pockets of commercial amenities and greater residential densities in node locations which are nearby key destinations in the Town.

8. In Subsection 9.1.1, add the following text shown in bold:

Policy Goal: Plans are not meant to be static documents. Continuous review and study, and delivery of municipal projects is an ongoing responsibility of Council. Council is not bound to take any action indicated in a Municipal Planning Strategy, however, Council cannot take any action which would be in any manner inconsistent to the Strategy. In order to implement this document, it is in the interest of Council to consider a number of projects, as listed below.

[...]

Project 17: Transportation Master Plan to direct policies on parking management, AT network, truck routes, and transportation demand management.

Project 18: Inclusionary zoning study to establish Land Use By-law provisions for a minimum proportion of affordable dwelling units in residential developments and an administrative framework to monitor and enforce long-term affordability of those units.

1. In Policy ADM14, removing the following text shown in strike-out:

ADM14 Council may consider applications for the following types of development agreements, which are further guided by specific policies of the applicable designation:

Residential Designations

~~a) Multi-Unit Dwellings up to 6 units in the RN-1 Zone pursuant to Policy RN16;~~

~~b) Multi-Unit Dwellings over 6 units in the RN-2 Zone pursuant to Policy RN22;~~

~~c) Townhouses, Urban Cottage Developments, or Carriage Court Developments in the RN-1 Zone pursuant to Policy RN16;~~

d) Professional Offices and Convenience Stores in the RN-2 Zone pursuant to Policy RN23;

[...]

1. Amending 'Schedule A' Generalized Future Land Use Map as follows:



A By-law to amend the Town of Antigonish Land Use By-law

The Land Use By-law for the Town of Antigonish shall be amended as follows:

1. In Section 1.8, removing the following text shown in strike-out:

1.8 Site Plan Approval

- a) This By-law states the types of land uses that are subject to Site Plan Approval through permitted use tables for each zone.
- b) Notwithstanding anything else in this By-law, the following developments shall be exempt from the Site Plan Approval procedure:
 - i. Changes of use, interior building reconfigurations or additions of up to a gross floor area of 75 m² that do not trigger increasing parking requirements;
 - ii. Installation, replacement or repair of building features and building repairs or additions that neither change the footprint of the building nor increase parking requirements;
 - iii. Accessory structures ~~excluding Accessory Dwelling Units~~ on a property where no site plan approval is currently applicable, or where Accessory Structures are not indicated on an existing site plan approval;
 - iv. Signage on a property where no site plan approval is currently applicable, or where signage is not indicated on an existing site plan approval;
 - v. Temporary Uses;

[...]

2. In Part 3, removing the following text shown in strike-out and adding the following text shown in bold:

[...]

~~**Accessory Dwelling Unit, Garage Suite** means one accessory dwelling unit built above a detached garage and located behind the primary single unit dwelling or bed and breakfast.~~

Accessory Dwelling Unit, Garden Suite means one free-standing, ~~single-story~~ accessory dwelling unit located in the rear yard of the primary single unit **or semi-detached** dwelling or bed and breakfast.

Accessory Dwelling Unit, Secondary Suite means one self-contained accessory dwelling unit fully contained within and subordinate to a single unit or **semi-detached** dwelling or bed and breakfast.

4. In Table 6, removing the following text shown in strike-out and adding the following text shown in bold:

Residential Neighbourhood Zones	RN-1	RN-2	MH
Accessory Dwelling Unit	SP P	SP P	-
Dwelling, Triplex or Fourplex	SP P	P	-
Dwelling, Lodging Home	-	-	-
Dwelling, Multi-Unit (up to 6 Units)	DA SP	SP P	-
Dwelling, Multi-Unit (6-10 Units)	-	P	-
Dwelling, Multi-Unit (over 6 Units)	-	DA	-
Dwelling, Multi-Unit (over 10 Units)	-	SP	-
Dwelling, Townhouse	DA P	SP P	-
Dwelling, Townhouse, Stacked	-	DA SP	-
Convenience Stores	-	SP	-

[...]

5. In Subsection 7.3.1, adding Item f) with the following text shown in bold:

7.3.1 Buildings that simultaneously fall into a Residential Neighbourhood Zone and in the extent of the ‘Old Town’ overlay zone shall comply with the following architectural requirements:

[...]

- f) Living space developed within the attic of a (gable, mansard etc.) roof counts as ½ storey**

6. In Subsection 7.3.4, removing the following text shown in strike-out and adding the following text shown in bold:

7.3.4 Accessory Dwelling Units

- a) accessory dwelling unit (one Secondary ~~or Garden or Garage Suite~~) shall be permitted as an accessory use to a Single Unit, Semi-detached Dwelling,

Triplex Dwelling, Townhouse Dwelling (with up to three units), or Work-Live Unit in an RN-1, ~~or~~RN-2, or MC zone subject to the following requirements:

- i. On lots that exceed the minimum lot frontage of the zone by a factor of 1.8 or more, accessory dwelling units shall have a water and sewer laterals independent of the main building.
- ii. Accessory dwelling units are not subject to the requirements of accessory buildings.
- iii. Where permitted in this Bylaw, accessory dwelling units must comply with the requirements shown in Table 8. The combined total of units between dwelling units and accessory dwelling units shall not exceed four.

	Secondary Suite	Garage Suite	Garden Suite
Maximum number of bedrooms	2	2	2
Minimum Lot Area	As per zone requirements	600 m ²	600 m ²
Yard Setbacks	As per zone requirements Additionally, garage suites and garden suites must not be built closer to the front lot line than the main dwelling.		
Maximum accessory dwelling unit floor area including a habitable basement	80% of the gross floor area of the main dwelling up to 80 m ²	80% of the gross floor area of the main dwelling up to 95 m²	80% of the gross floor area of the main dwelling up to 95 m ² The floor area of any garage attached to or below the accessory dwelling unit does not count towards accessory dwelling unit floor area
Maximum Building Height	As per zone requirements	Equal to the height of the main dwelling up to 9 m	Equal to the height of the main dwelling up to 6.5 m
Minimum Setback from other Buildings	2 m from non-habitable structures buildings on the same lot		
	3 m from all other structures buildings		
Design Requirements			
Accessory Dwelling Unit Exterior	Within the Old Town Overlay area, accessory dwelling units must comply with Subsection 7.3.1A or must match the main dwelling in building material type, cladding colour, roof type, and roof pitch.		
Accessory Dwelling Unit Entrance, Main Windows, and Entry	Must be designed to be integrated into the main dwelling.	Must be oriented towards the main dwelling, flankage yard, or front yard.	

7. In Subsection 7.4.1, removing the following text shown in strike-out and adding the following text shown in bold:

	General Requirements	Semi-Detached Dwellings and Townhouses	Triplexes and Fourplexes	Multi-Unit
Minimum Lot Area	460 220 m ²	275 182 m ² per dwelling	500 310 m ²	500 m ²
Minimum Lot Frontage	42 9.1 m	9 5.5 m per dwelling	12 m	12 m
Minimum Front Yard	4 m	4 m	4 m	4 m
Minimum Rear Yard	8 m	8 m	8 m	8 m
Minimum Side Yard	1.8 m	Common wall: 0 m	1.8 m	1.8 m
		Detached wall: 1.8 m		
Maximum Hard Surface Coverage on Lot	40%		50%	
Minimum Flankage Yard		4 m		
Maximum Building Height		11 m		

8. In Subsection 7.4.2, removing the following text shown in strike-out and adding the following text shown in bold

~~Triplexes and Fourplexes (3 or 4 dwelling units in one building)~~ **Multi Unit Dwellings up to 6 units** shall be permitted by Site Plan Approval subject to the following:

- a) ~~Triplexes and Fourplexes~~ **Multi Unit Dwellings** must be designed to fit or complement the character of adjacent dwellings, and:
 - i. Street Wall: the building shall be set at street line, and each street-facing façade shall have articulation. This may be achieved through porches, bay windows, recessed entrances, changes in materials, or other architectural details as determined by the Development Officer;

- ii. Lighting: lighting shall be artfully used to illuminate building architecture, and pedestrian linkages shall be appropriately lit;

[...]

- 9. In Subsection 7.5.1, amending Table 10 by removing the following text shown in strike-out and adding the following text shown in bold:

	Up to four dwelling units	Five or six dwelling units Multi-Unit Dwellings	Semi-Detached Dwellings, Townhouses and stacked Townhouses
Minimum Lot Area	500 310 m ²	600 500 m ²	275 182 m ² per dwelling
Minimum Lot Frontage	15 m	30 20 m	9 5.5 m per dwelling
Minimum Front Yard	3 m	3 m	4 m
Minimum Rear Yard	6 m	6 m	8 m
Minimum Side yard	1.8 m	5 m	Common wall: 0 m Detached wall: 1.8 m
Maximum Number of Dwelling Units	4	6	6
Minimum Flankage Yard	3 m		
Maximum Building Height	12 m		
Maximum Hard Surface Coverage on Lot	50%		

- 10. Deleting Subsections 7.5.17, 7.5.18 and 7.5.19 in their entirety, as shown in strikeout.

~~7.5.17 Townhouse Development through Site Plan Approval~~

~~A site plan approval application for the development of townhouses may be considered provided the following requirements and all other requirements of this Bylaw are met:~~

- ~~a) The following requirements are satisfied:~~

~~Table 14~~

	Townhouse
--	------------------

Minimum Lot Area	500 m ²
Minimum Lot Frontage	6 m per unit
Minimum Lot Area per Dwelling Unit	150 m ²
Minimum Side Yard	Detached: 3 m
	Common wall: 0 m
Minimum Flankage Yard	5 m
Maximum Number of Dwellings Units in one building	6
Maximum Hard Surface Coverage on Lot	50%
Maximum Building Height	11 m

7.5.18 Townhouse Development Site Design Requirements

- a) ~~Townhouse Units shall meet the following requirements:~~
- ~~i. No more than one dwelling unit per Townhouse per lot is permitted.~~
 - ~~ii. Each ground level townhouse unit shall have a walkway directly connected to a sidewalk.~~
 - ~~iii. Driveways and front yards abutting units shall be twinned in order to provide larger front yard areas suitable for planting.~~
 - ~~iv. Attached garages shall be an integral part of the building. If provided, an attached garage must not be wider than half of the townhouse units width and must not project more than 1 m from the front elevation of the building.~~
- b) ~~Townhouse buildings must incorporate at least one of the following features on each of the front elevations:~~
- ~~i. A change in depth of at least 0.9 m projecting or setback from the adjacent façade, at least 3.5 m in width, along the wall. No wall shall be without a change of plane.~~
 - ~~ii. At least one architectural projection per unit that shall project at least 0.6 m from the façade, such as covered porches, bay windows, and other such features. Such projections should be significant architectural features, spanning the full height of a one storey building, and a minimum of one half of the height of a two storey or taller building.~~

7.5.19 Stacked Townhouses by Development Agreement

Stacked Townhouses by development agreement shall comply with the following:

Table 15

	Stacked Townhouse
Minimum Lot Area	800 m ²

Minimum Lot Frontage	7 m per ground floor unit
Minimum Lot Area per Dwelling Unit	180 m ²
Minimum Side Yard	Detached: 3 m
	Common wall: 0 m
Minimum Flankage Yard	5 m
Maximum Number of Dwellings Units in one building	12
Maximum Hard Surface Coverage on Lot	50%
Maximum Building Height	11 m

11. In Subsection 8.5.2, removing the following text shown in strike-out and adding the following text shown in bold:

Design Requirements

- a) Building Height and Rhythm
 - i. The maximum height for mixed-use buildings shall be **20 15** m and 12 m for all other buildings;
 - ii. ~~Where neighbouring structures are two or more storeys in height, a new building shall continue and reflect the abutting building's established patterns relating to floor elevation and window placement.~~
- b) Building Façades:
 - i. Dwelling units and bed and breakfast accommodation may be located in the basement level, on upper levels and on street level at the rear. However, not more than 50% of the floor area at the street level may be used for dwelling units or bed and breakfast accommodation. The remaining 50%, which fronts on the street, shall be used for other uses permitted in the zone.
 - ii. Building façades shall occupy at least 50% of the build-to plane along the front lot line and at least 25% of the build-to plane along a flanking lot line.
 - iii. Where a building exceeds **12 9** m, the remaining height shall be stepped back a minimum of 3 m from the façade or developed within the attic of a pitched roof.
- c) Articulations:
 - i. Buildings with a continuous street-facing façade of **30 20** m or greater shall have articulated division of the façade at a rate of every **15 7** m to break up the apparent mass of the building; this may be achieved

through one or a combination of the following:

- a. Pilasters;
- b. Projection or recession of the façade;
- c. Variation of texture or materials;
- d. Variation in roof lines;
- e. Addition of elements such as awnings, balconies, and framed entrances.

[...]

12. In Table 17, adding the following text shown in bold:

Mixed Use Zones	MU-1	MU-2	MC	CDD
Accessory Dwelling Unit	-	-	P	Commercial and Residential Uses permitted through development agreement only.
Accommodations, Bed & Breakfast	P	P	P	

[...]

13. In Section 8.6, adding the following subsection heading and text shown in bold following Subsection 8.6.3:

8.6.4 Accessory Dwelling Units

Accessory dwelling units in the Mixed Use Centre (MC) Zone must meet the requirements of Subsection 7.3.4

14. In Subsection 8.6.2, Item b), adding the following text shown in bold:

b) Street-Facing Façade Fenestration **within the Old Town (OT) Overlay Zone:**

15. Amending 'Schedule A: Zoning Map' as follows:



BE IT ENACTED by the Council of the Town of Antigonish pursuant to authority granted under Section 153 of the Motor Vehicle Act, as follows:

1) Short Title

This By-law shall be known as the “Parking By-law.”

2) Application

This By-law shall apply to the public streets and highways, and Town owned or operated parking lots in the Town of Antigonish and parts thereof in which a Metered Zone has been established by resolution of Council and listed in the Parking Policy.

3) DEFINITIONS

- a. “Electric Vehicle (EV)” means a vehicle that operates, either partially or exclusively, on electrical energy from an off-board source, stored on-board for motive power.
- b. “Electric Vehicle (EV) Charging Station” means a facility, structure, or device designed and used for the purpose of transferring electrical energy from a power source to an electric vehicle, including all equipment necessary for its operation.
- c. “EV Charging Parking Space” means a marked parking space adjacent to or associated with an EV Charging Station, designated for the exclusive use of actively charging EVs.
- d. “Metered Space” means, in the case of a Parking Meter Stand with a single or double Parking Meter Head, that portion of land with painted markings delineating the boundaries of a parking space. In the case of a Parking Kiosk, notwithstanding any marking on the street or parking lot delineating the boundaries of a parking space, any space on a street or parking lot where parking is lawful and the sign that regulates parking in such space indicates that the parking fee may be paid at a Parking Kiosk. EV Charging Parking Spaces are also considered a metered space.

- e. "Metered Zone" means any parking lot, street, or portion of a street allotted by resolution of Council for purposes of parking vehicles in respect of which a Parking Meter system or a Parking Kiosk system may be established and maintained to collect a fee for the use or occupation of a Metered Space established in such a zone;
- f. "Parking Kiosk" means a municipally authorized, fixed or freestanding electronic or mechanical device installed in a designated area and used for the purpose of managing paid parking. A parking kiosk may accept payment by coin, card, or electronic transaction, and is intended to issue receipts, record time purchased or otherwise regulate parking in accordance with this By-law. For greater certainty, a parking kiosk may serve multiple parking spaces within a defined zone and is not considered a parking meter."
- g. "Parking Meter" means a Parking Meter Stand and the single or double Parking Meter Head that it supports;
- h. "Parking Meter Head" means a mechanical or electronic appliance designed for the purpose of gauging and indicating a time within which a vehicle is, or may be, parked in a Metered Space;
- i. "Parking Meter Stand" means that pole or stand supporting a single or double Parking Meter Head;
- j. "Traffic Authority" means the Traffic Authority for the Town of Antigonish or their designate;
- k. "Tow Away Zone" is an area where parking is prohibited and any vehicle left in that space may be removed (towed) at the owner's expense. This designation applies to all parking spaces and restricted parking locations as defined in the Nova Scotia Motor Vehicle Act. This is authorized under Section 92 of the Motor Vehicle Act and intended to ensure traffic flow, safety, and compliance with the Nova Scotia Motor Vehicle Act and the Town's Parking By-Law.
- l. "Town-approved Mobile Payment Application" means a mobile payment application approved by the Town for making a payment required for the use of a parking space for a pre-determined period of time for the vehicle occupying such space; and

- m. "Town Mobile Enforcement System" means the Town's mobile system for determining whether the payment required for the use of a parking space has been made based on the license plate of the parked vehicle and for determining whether a vehicle is parked in a Metered Space for a period longer than that for which payment has been made.

4) PLACING PARKING METERS AND PAY STATIONS

Each Parking Meter and Parking Kiosk installed in the Town shall designate the parking space or spaces associated with it.

5) OPERATION OF A METERED SPACE

- a. Where payment is required for the use of a parking space, such payment shall only be made as follows:
 - i. in the case of an individual Parking Meter by:
 - a) depositing a coin or coins into the Parking Meter controlling such parking space; or
 - b) making a payment through a Town-approved Mobile Payment Application for the vehicle occupying such space as identified by the vehicle's license plate;
 - ii. in the case of a Parking Kiosk by:
 - a) depositing money or inserting a payment card and identifying the vehicle's license plate into the Parking Kiosk controlling such space as identified by the vehicle's license plate; or
 - b) making a payment through a Town-approved Mobile Payment Application for the vehicle occupying such space.
- b. Where a vehicle, by reason of its size necessarily occupies more than one parking space or portion thereof, payment must be made for each parking space or part thereof occupied.

6) WHEN IN EFFECT

- a. Each Parking Meter shall bear thereon:
 - i. information indicating the days and hours when the requirement to deposit coins therein shall apply, the value of the coins to be deposited, and the limited period of time for which parking is lawfully permitted in the parking space to which such meter relates; and/or
 - ii. information to direct persons to the instructions to pay by a Town-approved Mobile Payment Application.
- b. Each Parking Kiosk shall bear thereon:
 - i. directions indicating the days and hours when the requirement to make payment for the use of a Metered Space, the parking rate required and the limited period of time for which parking is lawfully permitted for parking in the Metered Space within the Metered Zone to which the pay station applies; and/or
 - ii. information to direct persons to the instructions to pay by cash, credit, debit, and/or by a Town-approved Mobile Payment Application.

7) AUTHORIZED COINAGE

- a. No person shall deposit, cause to be deposited or attempt to deposit in any Parking Meter any coin or coins other than those of the Government of Canada or the United States of America.
- b. No person shall deposit, cause to be deposited or attempt to deposit therein any slug, device, token, substance, object or any bent, punched, damaged or mutilated coin.

8) LAWFUL USE OF SPACE

- a. Upon placing the Parking Meter into operation, the parking space designated to the Parking Meter may be lawfully occupied by such vehicle for the period of parking time period equivalent to the payment deposited, or for equivalent to the payment made through a Town-approved Mobile Payment Application.
- b. In the case of Metered Zones in which parking is timed by the Parking Kiosk, one parking space in the Metered Zone for which said meter is applicable may be lawfully occupied by such vehicle as identified by the vehicle's license plate recorded in the Parking Kiosk at time of payment for the time period equivalent to the payment made, or for the time period equivalent to the payment made through a Town-approved Mobile Payment Application.

9) PARKING TIME

- a. The designated parking time limits for Metered Zones shall be defined in the Town of Antigonish Parking Policy.
- b. No person shall deposit or cause to be deposited in any Parking Meter or Parking Kiosk any money for the purpose of obtaining an extension of parking time beyond the maximum period as indicated in the Parking Policy.

10) PARKING TIME EXPIRED

- a. No person shall park a vehicle in any Metered Space or part thereof for a period longer than that for which payment has been made.
- b. For the purpose of subsection (a), a vehicle is deemed to have been parked for a period longer than that for which payment has been made:
 - i. in the case where a vehicle is parked in a Metered Space:
 - a) the Parking Meter indicates no time remaining; or
 - b) if payment for a pre-determined period of time has been made through a Town-approved Mobile Payment Application for the vehicle occupying such space as identified by the vehicle's license

plate and the Town Mobile Enforcement System indicates no time remaining or unpaid.

ii. in the case where the Metered Space is timed by a Parking Kiosk:

- a) If payment for a pre-determined period of time has been made at the Parking Kiosk or through Town-approved Mobile Payment Application for the vehicle occupying such space as identified by the vehicle's license plate and the Town Mobile Enforcement System indicates no time remaining.

11) EV Charging Station Parking

- a. EV Charging Parking Spaces are reserved exclusively for EVs that are actively charging.
- b. Non-electric vehicles and EVs not connected to the EV Charging Station are prohibited from parking in these spaces.
- c. Notwithstanding (a) and (b) above, if an EV Charging Station is clearly marked as out of order, the associated parking space shall be treated as a regular Metered Parking Space and standard parking rates and time limits for that Metered Zone shall apply, and electric and non-electric vehicles may park while not connected to the EV Charging Station provided they meet the payment and time limit terms of the Metered Zone.

12) SEASONAL OVERNIGHT PARKING PERMISSIONS

- a. Notwithstanding other sections of this By-law, overnight parking shall be permitted in Town-owned parking lots in accordance with the terms of this section only as authorized in the Town's Parking Policy.
- a. Vehicles parked overnight in these lots must be moved by 7:00 a.m. each day to avoid interference with regular daytime parking operations and maintenance activities.

- b. This seasonal permission does not exempt vehicles from other applicable parking regulations, including metered time limits and special event restrictions, unless otherwise posted.
- c. Section 155(1) of the Motor Vehicle Act deems it an offence to park for a period of time longer than twenty-four (24) hours.
- d. The Town reserves the right to suspend overnight parking privileges in any of the identified lots temporarily for maintenance, construction, special events, or public safety reasons, with reasonable notice provided via signage or public communication channels.

13) OVERNIGHT WINTER PARKING

- a. To ensure safe and efficient snow removal and winter street maintenance, the Town of Antigonish has an Overnight Winter Parking Ban annually as defined in the Town's Parking Policy.
- b. During this period, no vehicle shall be parked on any Town-owned street or in any Town-owned parking lot between the specified hours, regardless of weather conditions or public notice status.
- c. Enforcement of this ban may occur at any time, day or night, if a vehicle is deemed to interfere with snow-clearing operations or winter maintenance activities, in accordance with Section 139 of the Nova Scotia Motor Vehicle Act.

14) EXEMPTIONS

- a. No parking ticket shall be issued to the registered owner of a vehicle lawfully displaying a veteran's number plate issued pursuant to the Veterans' Number Plates Regulations of Nova Scotia.
- b. No parking ticket shall be issued to the registered owner of a vehicle lawfully displaying a license plate or identification permit used for the transportation of persons with disabilities.

- c. No parking ticket shall be issued to contractors who must occupy a Metered Space on Main Street for the purposes of conducting construction or renovation work to buildings on Main Street if they have received approval from the Traffic Authority to do so and are not occupying a Metered Space for longer than five (5) consecutive days.
- d. All Regulations heretofore made by the Traffic Authority of the Town of Antigonish respecting parking meters are hereby wholly repealed on and not before the date when this By-law came into force pursuant to Section 153(2)(b) of the Motor Vehicle Act.

15) CONTINUATION OF OFFENCE

A person commits a separate offence for each additional period of one (1) hour that an offence pursuant to all sections of this By-law continues.

16) LIABILITY OF VEHICLE OWNER

- a. The registered owner of a motor vehicle shall be liable for any offence pursuant to this By-law.
- b. Notwithstanding anything in this By-law, the registered owner of a motor vehicle shall not be liable for any offence pursuant to this By-law if the owner can establish that, at the time of the alleged offence, the motor vehicle in question was in the possession of a person who did not have the permission or consent of the owner, expressed or implied, to be in possession of said motor vehicle.

17) AUTHORITY TO BE IN CHARGE OF PARKING METERS

The operation, maintenance, regulation, and use of all Parking Meters and Parking Kiosks installed in the Town of Antigonish on Town-owned or leased land shall be under the management, supervision, and direction of the Traffic Authority for the Town of Antigonish.

18) ENFORCEMENT

It shall be the duty of any Special Constable of the Town of Antigonish to inspect and examine all Parking Meters and Parking Kiosks to ensure proper functioning and to post out-of-order signage and initiate scheduling of repairs when necessary. They are also responsible for monitoring all parking spaces in the Town of Antigonish and to address all violations of this By-law, including through the issuance of penalties as authorized.

19) PENALTY

- a) A vehicle found to be in violation of Section 7 Authorized Coinage, Section 8 Lawful Use of Space, Section 9 Parking Time, Section 10 Parking Time Expired, Section 11 EV Charging Station Parking, or Section 12 Seasonal Overnight Parking Permissions may result in a ticket being issued and left on the vehicle. The ticket shall indicate the specific violation and the fixed sum penalty amount as defined in the Town of Antigonish's Parking Policy. For each ticket that remains unpaid after sixty (60) days of issuance, a summary offence ticket pursuant to the Municipal Government Act Section 505 may be issued.
- b) In addition to any parking or summary offence tickets issued vehicles parked in violation of this By-law or the Motor Vehicle Act may be subject to towing at the owner's expense.
- c) Vehicles found obstructing snow removal or winter maintenance operations may be subject to a violation of Section 139 of the Nova Scotia Motor Vehicle Act. Penalties may include a summary offence ticket and/or towing at the owner's expense, as authorized under the Act.

20) Repeal

- a) The *Parking By-law* certified on March 17, 2014, and all amendments thereto are hereby repealed.
- b) The *Parking Meter Bylaw* certified on August 25, 2021, and all amendments thereto are hereby repealed.

Date of First Reading:

Date of Advertisement of Notice of Intent to Consider:

Date of Second Reading:

Date of Advertisement of By-law Passage and Approval:

I certify that this By-law was adopted by Council and published as indicated above.

Randy Delorey
Chief Administrative Officer

Date

DRAFT

Additions to the Municipal User Fee Policy

Parking

Description of Fee	Fee
Parking Meter and Kiosk Rates	\$0.05 for 6 minutes
	\$0.10 for 12 minutes
	\$0.25 for 30 minutes
	\$1.00 for 2 hours

Electric Vehicle Charging

Description of Fee	Fee
Electric Vehicle Charging Rates	\$2.00 per hour for the first three hours
	\$4.00 per hour after three hours

Parking Policy

Purpose and Policy Statement

The purpose of this Parking Policy is to establish clear guidelines for the regulation, enforcement, and management of parking within the Town of Antigonish, in accordance with the Town's Parking By-Law.

Metered Zones & Parking Time Limits

A "Metered Zone" is as defined in the Town's Parking By-law.

The following areas are designated as Metered Zones in the Town of Antigonish:

- Main Street
- Creighton Lane Parking Lot (PIDs 01302538, 01229814, 01264696)
- Sydney Street Parking Lot (PID 01229400)

The following time limits are applicable to Metered Zones within the Town of Antigonish:

- Main Street: Maximum of two (2) hours
- Creighton Lane Parking Lot: Maximum of three (3) hours
- Sydney Street Parking Lot: Maximum of two (2) hours

The following time limits are applicable to unmetered parking lots

- Chisholm Street Parking Lot (PID 01264720): Maximum of two (2) hours
- St. Mary's Street Parking Lot (PID 01226224): Maximum of eight (8) hours
- Parking Lot at Sunflower Natural Foods (PID 01229400): Maximum of four (4) hours

Penalties for Parking Violations

A vehicle found to be in violation of Sections 7, 8, 9, 10, 11 or 12 of the Parking By-Law shall be issued a fixed penalty of \$25 per violation.

Unpaid tickets not resolved within sixty (60) days of issuance may result in the issuance of a summary offence ticket for \$100, in accordance with Section 505 of the Municipal Government Act.

Violations of the Nova Scotia Motor Vehicle Act referenced in the Parking By-Law are subject to penalties as defined in the Motor Vehicle Act.

All violations may be subject to towing at owner's expense.

Seasonal Overnight Parking

Overnight (12:00 a.m. midnight to 07:00 a.m.) parking shall be permitted in the following Town-owned parking lots from May 1 to October 31:

- Creighton Lane Parking Lot (PIDs 01302538, 01229814, 01264696)
- Sydney Street Parking Lot (PID 01229400)
- Chisholm Park Parking Lot (PID 01264720)
- St. Mary's Street Parking Lot (PID 01226224)
- Parking Lot at Sunflower Natural Foods (PID 01229400)

Overnight Winter Parking Ban

This ban ensures that Public Works crews can safely and efficiently perform winter maintenance operations, including snow plowing, salting, and sanding during significant weather events.

The Overnight Winter Parking Ban is in effect annually from December 1 to April 30, between the hours of 12:00 a.m. (midnight) and 7:00 a.m. on all Town-owned streets and parking lots, as well as designated areas under municipal jurisdiction.

While the ban is not enforced every night during the effective period, residents parking on Town streets and in Town-owned parking lots, do so at their own risk.

Enforcement will occur when winter maintenance operations are scheduled or snow clearing is required.

When enforcement is required, the Town will issue notices through:

- The Town's official website and social media accounts
- Local radio advertisements

Penalties for Overnight Winter Parking Ban

Regardless of enforcement status, vehicles parked on streets that impede snow removal or winter maintenance may be ticketed and/or towed, in accordance with Section 139 of the Nova Scotia Motor Vehicle Act.

Vehicles parked in **Town-owned parking lots** overnight during the ban, or found interfering with snow removal or winter maintenance, will be subject to a **\$50 penalty**.

If the penalty remains unpaid 60 days from the date of issuance, a summary offence ticket for \$100 may be issued, in accordance with Section 505 of the Municipal Government Act.

DRAFT

To: Town Council
Chief Administrative Officer

Submitted by: Melanie Fougere, Municipal Clerk (on behalf of Nominations Committee)

Date: Thursday, January 15, 2026

Subject: Appointment of Members to the Accessibility Advisory Committee

Purpose

The purpose of this memorandum is to bring forward a recommendation from the Nominations Committee regarding appointments to the Accessibility Advisory Committee.

Background

The Nominations Committee met on January 6, 2026, to review applications received for appointment to the Accessibility Advisory Committee. The Committee considered the qualifications, interest, and experience of applicants in relation to the mandate of the Committee.

Recommendation

The Nominations Committee recommends that Council appoint the following three (3) individuals to the Accessibility Advisory Committee for the remainder of the current term:

- Jason MacDonald – Voting Member – 3-year term beginning January 19, 2026
- Sally Hoffman – Non-Voting Member – 3-year term beginning January 19, 2026
- Cassandra Quik – Non-Voting Member – 2-year term beginning January 19, 2026

Recommended Motion from the Nominations Committee

Motion: That Council appoint Jason MacDonald as a Voting Member to the Accessibility Committee for a three-year term beginning January 19; Sally Hoffman as a Non-Voting Member for a three-year term beginning January 19, 2026; and Cassandra Quik as a Non-Voting Member for a two-year term beginning January 19, 2026, as recommended by the Nominations Committee.

Subject: CAO Report
To: Antigonish Town Council
Date Prepared: 2025-01-16
Prepared by: Randy Delorey, Chief Administrative Officer

Administration

This report compiles monthly updates and progress reports from the Town of Antigonish's Administration, AREA Community Development, and Public Works departments.

- Personal Time - Christmas Holidays / Vacation
- Site Visit for Town Hall Accessibility RFP
- CBC Reporter site tour for Town Hall Accessibility story (TBD broadcast date)
- Regular weekly meetings with Directors and monthly including Managers
- AREA Meetings with CAOs and CEO of AREA – regularly scheduled and additional to prepare for Electric utility's flow through rate submission and general rate application (GRA)
- Offboarding Communications Co-Op Student
- STRAIT-IT Board Meeting
- Meeting with Council members and provincial representatives Re: Cellular Service
- REMO Advisory Committee Meeting
- Attended AMANS Strait Regional Meeting
- Preparation for and attendance at Council Meetings
 - Committee of the Whole (Cow)
 - Public Hearing
 - Special Council Meeting
- EDPC CAO Draft Budget Review
- EDPC Board Meeting
- Police Advisory Board Meeting
- Institute of Public Administrators meeting to discuss my presentation at a mentorship workshop
- Preparing for 2026-2027 Budget
- Working on assessment of financial system replacement (ERP)– must be replaced by 2029
- Regular meeting with CAO for the County of Antigonish
- Reviews of various policies and reports prepared by staff

Marketing & Communications Update:

Projects
Title: Net Zero Engagement Strategies
Status Update: - Brand audit ready for presentation at February CoW
Next Step: On-going
Title: Website Updates
Status Update: - Co-Op Student's term ended - CAO and Director Community Development managing communications for January - Live streamed Council meetings uploaded, minutes, and agenda package - Added Committee and Council Meetings to Town Calendar - Public Notices for Council meetings and weather and related issues
Next Step: on-going
Title: Events
Status Update: - Preparation for African Heritage Month Event
Next Step: on-going
Title: Public Notices
Status Update: - Found Dog - Weather related delayed opening - Public Hearing for Land Use By Law - Construction at Creighton Lane (removal of flower pots in back) - Traffic control for West Street cleaning up construction site for season - Special Council Meeting -
Next Step: On-going
Title: Advertising and Sponsorship requests
Status Update: - Advertising some public notices (ie. Public Hearing)
Next Step: n/a
Title: Speaking Remarks and Letters
• n/a
Next Step: on-going
Title: Social Media Updates
Status Update: • Public Notices • Community Postings • Lynne Delorey joining Antigonish Tourism Association as Director

<ul style="list-style-type: none"> • Community Grants Applications Open (online form) • New Year's Levee • Make Your Move – Free Swims and Skates • Dedication of Community Room at People's Place - Event Notice • Town's Kids on the Move (walk to school)
Title: Housing Accelerator Fund Communications Strategy
Status Update: <ul style="list-style-type: none"> • n/a
Next Step: on-going
Title: Marketing Levy
Status Update: <ul style="list-style-type: none"> - Ongoing Tracking down payments and remittances – supported by Corporate Services Accounts Receivable - Monthly Collection Emails continue to roll out for remittance
Next Step: On-going
Title: Holiday Events
Status Update: <ul style="list-style-type: none"> - Coordination of taking down Town Holiday Décor - Coordination of African Heritage Month launch (on going)
Next Step: On-going

Subject: Staff Report
To: Antigonish Town Council
Date Prepared: Jan 13th, 2026
Prepared by: Kyle Meisner, P. Eng., Director of Infrastructure and Engineering

Department of Infrastructure and Engineering

Projects/Tender Update:

Projects
Title: Bay St Municipal Servicing Upgrades Capital Project
Status Update: Water, sewer, and storm work up to the railway area largely completed. Jack-and-bore work underway railway tracks completed for watermain, sewer pending. First lift of asphalt placed on roadway.
Next Steps: Complete service connection hook-ups for properties.
Title: West / James St Capital Project
Status Update: New curbs, catchbasins and storm lines have been installed Sidewalk partially installed, 1 st lift of asphalt placed on roadway. Sewer lining work has 3 of 5 sections on James St lined.
Next Steps: Complete sewer lining work before spring.
Title: Intermunicipal Agreement (Sewer Flow Study)
Status Update: Flow meters installed in Town/County connection points, GIS pickup complete for fall
Next Step: Monitor flows in preparation for interim reporting
Title: STP Screening / Headworks
Status Update: Building design nearing completion, preparing electrical / mechanical drawings
Next Steps: Finalize building design, tender civil works + building
Title: Security Fencing RFP – PW and Columbus Field
Status Update: Work completed on Columbus Field
Next Steps: Complete PW fencing in spring.
Title: Hwy4 AT/Roundabout Project
Status Update: New main energized and in operation
Next Step: No further Town requirements
Title: Safety Management System
Status Update: Electronic SMS RFP closed Aug 14 th , 2025
Next Step: Awarding to SiteDocs and beginning project now that data hosting is resolved.
Title: In-house Sidewalk Capital Works
Status Update: Greening Dr construction finished for 2025
Next Steps: Complete Greening Drive in spring. Assess program for lessons learned.
Title: Source Water Test Wells
Status Update: Test Well drilling undertaken at 2 sites, both productive
Next Steps: Hydrogeologist report on lab and test results by end of January
Title: STP Aeration Equipment RFP
Status Update: Aeration equipment installed
Next Steps: Install new front end blower hookup
Title: Asphalt Patching Tender
Status Update: Project Completed by Dexter with 151 Tonnes of asphalt placed on Main and Hawthorne.
Next Steps: Release holdback
Title: Water Materials / Insertion Valve Procurement RFPs
Status Update: Insertion valve installed on Hawthorne St
Next Steps: Evaluate Water Materials RFP submissions and award contract.

Electric Utility (EU):

Projects
Title: Grid Modernization
Status Update: Substation Transformers arrived Sept 8 th , 2025 Substation Transformer Assembly Completed Substation Civil Works Project underway Substation Steel Structures Project underway Electrical Site Work Tender – Closed Oct 28 th , expected Jan start Tenders for control building, cabinets, battery backup - tendered Distribution Transformer changeouts completed for 2025
Next Steps: Complete substation construction, testing and commissioning
Title: Solar Garden
Status Update: AREA accepted Care and Control of site July 2025 AREA / EU Troubleshooting issues with Inverter #3, #4, #5 and associated breakers
Next Step: Adjust breakers with design engineers, replace if necessary
Title: EU Rubber Gloving Code of Practice
Status Update: TOA sent responses to preliminary questions, awaiting further inquiries or approval.
Next Step: Complete Provincial review and approval process, begin training
Title: Power Outages
Status Update: For maintenance work - short service outages will be required till Code of Practice in place.
Next Step: Continue coordination with Communications on outages
Title: EU Staffing
Status Update: 1 PLT off on medical leave
Next Step: Assess for temporary hire to cover leave
Title: Operations Items
Status Update: Items as noted below
Next Step: Installed new temp pole, transformers, service and anchors for new RK MacDonald Repair Traffic Light – Hawthorne / Main Install new exit feeders at new substation (Post Rd) Trouble calls – Church St, Park Lane, Greening Dr Install new pole on Highland Dr

Treatment Facilities:

Brierly Brook Water Treatment Plant
Title: Settling Pond Desludging
Status Update: Drying Bed 2 full. Pumping sludge from Pond 2 into Drying Bed 3.
Next Steps: Continue sludge removal from Pond 2 into Drying Bed 3 as long as weather allows.
Title: Saturator Cleaning
Status Update: Scheduled for the week of January 19 th .
Next Steps: Go through planning with new employees and purchase any supplies needed.
Title: DAF Cleaning
Status Update: Scheduled for the week of February 16 th . (StFX Reading Week)
Next Steps: Go through planning with new employees and check on availability of firetruck.
Title: Replacement of Discharge Pumps
Status Update: Sourcing suppliers for replacement pumps and materials.
Next Steps: Pricing.
Title: Source Water Review
Status Update: Drilling of test well in progress.
Next Steps: Evaluate viability of locations.
Title: Equipment Inventory

Status Update: Scheduled for week of January 26 th .
Next Steps: Evaluate inventory to clear out unnecessary and incompatible items and make list of critical and required spare parts and equipment.
Title: New Staff Certification Upgrades
Status Update: TK & EM both wrote Water Treatment Class I exams on December 18 th .
Next Steps: Waiting on test results.

Antigonish Sewage Treatment Plant
Title: Lagoon Aeration Upgrades
Status Update: Nexom to adjust aerators at ends of lines where downcomer length was not adjusted to the correct depth of the lagoon's sloped wall.
Next Steps: Scheduling of work in line with other installations in the Maritime region.
Title: Lagoon Aeration Work
Status Update: Line 12 work complete. Work is still required on lines 9 & 13.
Next Steps: Scheduled boom truck to move raft. Will complete work when wind allows.
Title: Blower Maintenance
Status Update: Oil change complete on blowers 2 & 3. Blower 1 requires new oil plug.
Next Steps: Completion of oil changes and change of air filters.
Title: Headworks Pump Repairs
Status Update: Pump 5 removal was not possible during last attempt as the rail guide became jammed in the rails. Pump 3 is scheduled to be removed on January 6 th .
Next Steps: Clean and ship pump 3 for repairs. Once pump 3 is returned, installed, and hooked up to SCADA, we will use pump 4 to lower the wet well level to evaluate the situation with pump 5.
Title: Sewage Plant Filter Cleaning
Status Update: Scheduled to start week of January 12 th .
Next Step: Cleaning Filter 1.
Title: Recirculation of Sewage Plant Water
Status Update: Recirculation halted for winter as temperatures have fallen, and dissolved oxygen levels have risen to adequate levels. Rented 6" pump has been returned.
Next Step: Restart recirculation in the spring.
Title: Cold Water Addition to Sewage Plant Headworks
Status Update: Water temperature in lagoon has dropped with the weather to a point where addition of cold water will no longer be helpful in raising dissolved oxygen retention.
Next Step: Will reassess in spring.
Title: New Staff Certification Upgrades
Status Update: TK & EM scheduled to write Wastewater Treatment Class I on March 11 th .
Next Steps: Complete WWTI preparation courses from ACWWA.

Public Works (PW):

Item: Staffing – Vacancies
Status: An internal competition for full time employee was run from Nov 24 to Dec 1. Candidates were evaluated and position awarded. Additional employee extended to Mar 31.
Next steps: PW does not foresee need for additional human resources at this time.
Item: Site Preparation – Fence Installations
Status: Fence installed at Columbus Field. Fence prep for the Public Works yard continues with expected installation in January 2026.
Next Steps: Install fencing at Public Works- scheduled for end of January
Item: Water Break Response – Shamrock Acres
Status: Hot tap completed December 22 to replace aging iron infrastructure with 2 in copper line.

Next Steps: Bypass is still in place. Property contractor has not yet completed work.
Item: Sidewalk – Greening Drive
Status: Work continues pouring curb and sidewalk. Final pours happened week of Dec 15. Significant snow event hampered progress in the final weeks leaving one short section incomplete on the main street portion of the job. The remainder to be completed in the spring. Rental equipment was returned and project area clean up was completed.
Next steps: Oversee project progress and address issues as needed. Plan for Spring completion.
Item: Upcoming Project – Sewage Flow Study
Status: 3 monitoring stations were temporarily removed to facilitate sewer flushing. Biomax to returned week of Dec 22 to reinstall and calibrate. Manhole assessments delayed due to snow.
Next steps: Assess remaining manhole assessments. Reinstall monitoring stations.
Item: Winter Operations Preparation
Status: Equipment and gear prepped for winter. Repairs are frequent.
Next Steps: Seasonal operations began Dec 2 and there have been 4 events to date on Dec 3, 5, 8, and 14/15. Snow was removed from Main street overnight on Dec 9. Snow and ice control measures continue through the holiday period.
Item: Snow and Ice Control Policy
Status: New policy developed. Final copy approved by council on Dec 16.
Next Steps: Implement policy and communicate updates to staff.
Item: Hydrant Flushing
Status: Began hydrant thawing and flushing on Dec 11. Work will continue intermittently when weather permits.
Next Steps: Ongoing
Item: Fence Installation & Gate Flip
Status: Gate was reinstalled to open to the right. Fence prep continues.
Next Steps: Install fence.
Item: Sewer Cleaning
Status: Completed at Centennial, Whidden, Thompson, McLellan, Brophy's, Archie, MacKinnon, MacDonald, Whidden's Trailer park, Main St, behind Shoppers, St Mary's, 5 to 1\$, West Street. Highland/Greening, Trotters Lanes, St FX and Braemore.
Next Steps: Remaining areas include: St. Andrews St behind Coop, Mt. Cameron/Bay Street, St Ninian at cathedral, & Highland Drive from Fairview to Cedar Terrace.
Item: Water Break Response – Northview
Status: Waterbreak discovered by staff at Northview and on Dec 14 during snow operations.
Next Steps: Repaired Dec 16

Waste Management:

Projects
Title: Circular Update
Status Update: Turned over recycling pickup to Circular in December 2025
Next Step: No further action
Title: Solid Waste Items
Status Update: Waste Management Bylaw - awaiting Municipal Affairs approval for SOTs
Next steps:
Title: Waste disposal weights – End of November, 2025
Status Update: RWC (October) 649.95 T

Traffic Authority:

Projects
Title: Parade / Road Race / Street Fair Permits
Status Update: Permit approved for Christmas Parade with modified route to avoid construction
Next Step: Create Policy for parade requirements for clarity for 2026 (winter)
Title: Pleasant / Victoria intersection
Status Update: Change to 3-way stop by spring
Next steps: Issue an official statement by Traffic Authority for proposed change
Title: Fairview Street speed limit reduction request
Status Update: No reductions warranted, request denied. Official response sent to requester.
Next steps: Discuss some mitigation measures with P&L committee
Title: Northview Drive speed limit reduction request
Status Update: No reductions warranted, request denied. Will send official response to requester.
Next steps: Discuss some mitigation measures with P&L committee
Title: Accessible Parking Zones on Main St
Status Update: Preparing RFP for proper assessment and design of accessible spaces before spring.
Next steps: Issue RFP
Title: College St Parking
Status Update: Assessing for no-parking zone
Next steps: Will bring recommendation to Committee of the Whole in February
Title: College/ Pleasant Intersection
Status Update: Will require further study on traffic impacts for a possible change to a 4-way stop.
Next steps: Will assess for RFP or inclusion into a broader study.



Kyle Meisner, P.Eng.
Director of Infrastructure and Engineering

Subject: Community Development Council Report
CAO Report
To: Antigonish Town Council
Date Prepared: January 13, 2026
Prepared by: Shannon Long, Acting Director of Community Development

Community Development

Division Updates:

By-Law															
<p>By-Law Enforcement Officer: Jonathan Wright started work with the Town on December 15, 2025. His application for Special Constable Status was submitted to the province before Christmas. He has completed his safety orientation, is registered for First Aid Training, has joined the Town’s Joint Occupational Health and Safety Committee, assisted with a lost dog file, and has been working on a number of projects including working with FLO on getting repairs done on the EV charging station at the Arena and working with StFX Security on getting accounts set-up in Breken for them to issue tickets with the new printer. He has been familiarizing himself with Town By-Laws and is shadowing John Pellerin for what processes are in place and how cases are managed.</p> <p>Winter Parking Enforcement: The Overnight Winter Parking Ban was enforced on December 15 with five vehicles being ticketed and towed.</p> <p>Parking Tickets: From December 10 (date of last report) to January 13, 291 parking tickets were inputted into Breken; a large portion of them being issued by StFX for parking on private property without consent of the owner.</p> <table border="1"> <thead> <tr> <th>Parking Ticket</th> <th>Ticket Count</th> </tr> </thead> <tbody> <tr> <td>Failing to obey parking sign (specify) - First Offence</td> <td>6</td> </tr> <tr> <td>Parking in manner that might interfere with snow removal or winter maintenance - First Offence</td> <td>28</td> </tr> <tr> <td>Parking in manner that might interfere with snow removal or winter maintenance - Second Offence</td> <td>1</td> </tr> <tr> <td>Parking on private property without consent of owner - First Offence</td> <td>250</td> </tr> <tr> <td>Stopping or parking in accessible-parking zone without mobility-disabled identification permit - First Offence</td> <td>6</td> </tr> <tr> <td>Totals</td> <td>291</td> </tr> </tbody> </table>		Parking Ticket	Ticket Count	Failing to obey parking sign (specify) - First Offence	6	Parking in manner that might interfere with snow removal or winter maintenance - First Offence	28	Parking in manner that might interfere with snow removal or winter maintenance - Second Offence	1	Parking on private property without consent of owner - First Offence	250	Stopping or parking in accessible-parking zone without mobility-disabled identification permit - First Offence	6	Totals	291
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Stopping or parking in accessible-parking zone without mobility-disabled identification permit - First Offence	6														
Totals	291														
Parks & Recreation															
<p>Multi-Sport: Participants have started swimming lessons with gymnastics up next.</p> <p>Moving & Mingling: The second session of the program started in January and will run for eight weeks with the following registration numbers:</p> <ul style="list-style-type: none"> • St Ninians Place: 46 • Parkland: 35 • Pomquet: 35 • Arisaig: 44 • Guysborough: 26 • Lakevale: 21 <p>The St. Andrews Community Centre opted out for winter session and hopes to be back in the spring. All locations numbers are up except for Arisaig but that number is consistent with previous sessions. The Manager of Recreation</p>															

has had interest from Canso, Lincolnville and two or three locations in Pictou County that would like to get onboard with the program. Those talks are ongoing.

Storage: A new storage container (sea can) was approved in the 2025-2026 budget for parks and recreation. Staff released a Request for Quotations for the preparation of a pad for a sea can as well as the purchase and delivery of a sea can. The pad was set last week, and the sea can was delivered and put in place today. Rec staff will work on transferring what is stored at the storage unit we are paying for so that cost can be eliminated.

Shed Demolition: A Request for Quotations for the demolition of the white shed by the dog park was released and has since closed. A submission was chosen and staff has been coordinating with the contractor and the Highland Society to have the shed emptied and demolished in the Spring.

Needs Assessment: The Town has been working with the County on a Recreation and Recreation Facility Needs Assessment. A leadership team consisting of staff and community members has been formed and an RFP was issued. Eight submissions were submitted and after an evaluation, the proposal from ASBB Research and Economics was selected. Staff have had two meetings with the consultant to establish the scope of work, timelines, and determine the community engagement process. Staff have started to compile data on the facilities including ownership, locations, and usage data.

Department Updates:

Tourism
The Antigonish Tourism Association has hired Lynne Delorey as the Tourism Director and she has started in the role.
Mural Program
The theme for the 2026 has been selected and it will be to celebrate the 50 th anniversary of the Antigonish Creative Dance Association
Good Neighbour Working Group
A report from the St. Patrick's Day subcommittee has been drafted and was presented to Town/County/StFX leadership on December 10. The report will go to the next Police and License Committee meeting scheduled for January 15, 2026.
Canada Day 2026
The funding application for Canada Day celebrations in 2026 has been submitted.
African Heritage Month
The funding application for 2026 African Heritage Month has been submitted. The committee has met and the event has been scheduled for February 2, 2026 at 11 a.m. at the Joyce Family Atrium.

2025/2026 Project Updates:

Town Hall Lighting
Complete.
Accessible Pathways –Phase Two (2025)
The second phase of the Accessible Pathway at the turf field was nearly complete prior to Christmas. All that remains is paving which will be done in the Spring.
Fence at Columbus Field
Complete.
Active Transportation Trail
Staff continue to reach out to property owners for easements for the next two phases of the trail and working with WSP to finalize plans so they are tender ready.

Planter Boxes – Creighton Lane Parking Lot

The three back planter boxes in the parking lot were removed last week.

Housing Accelerator Fund Updates:

High-Density Zones

The amendments to the Land-Use By-Laws were presented to council at the Committee of the Whole on December 2, 2025 and the Public Hearing was held on January 13, 2026. . The deadline for this initiative is January 30, 2026.

Modernization of the Permitting Process
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The portal had a soft launch in early December and continues to be tested. The intent is to have the portal open to the public on January 27, 2026.

Source Water Protection

Two test wells were drilled in the late Fall. Testing results should be back next week.

Subject: CAO Report
To: Antigonish Town Council
Date: January 13, 2025
Prepared by: Meaghan Barkhouse, Director of Corporate Services

Corporate Services

Highlights

Residential Waste Credit Applied

Corporate Services successfully applied a residential waste credit of \$40.51 per equivalent household unit to Town residents' property tax accounts, reflecting the transition away from the Town's responsibility for recycling collection, transportation, and disposal. A total of \$64,249 was credited back to residents from amounts collected in the June 2025 property tax billing, prior to confirmation of the transition. This change results in an expected net-zero impact on the Town's budget, as associated recycling expenses will no longer be incurred. Recycling services have now fully transitioned to an Extended Producer Responsibility (EPR) model, managed by Circular Materials. The credit will appear on residents' next property tax bill, resulting in a reduced payment.

Water Utility Rate Study Awarded

The Town's Request for Proposal for a Water Utility Rate Study was awarded to G. A. Isenor Consulting Limited, the firm that has completed the Town's water rate studies in recent years.

Electric Utility – Flow-Through Rate Increase Preparation

In response to the Nova Scotia Power rate application currently before the Nova Scotia Energy Board (NSEB), Corporate Services is working with the Town's previous electric utility rate study consultants to prepare the required documentation and application to flow increased wholesale power costs through to customers. This is a flow-through rate increase, not a full rate study. The flow-through methodology has been updated as per previous NSEB submissions.

Electric Utility Rate Audit

Corporate Services is conducting an internal electric utility rate audit, with the Manager of Accounting reviewing electric accounts to ensure correct rate classifications and the application of eligible rebates.

AREA Financial and Administrative Support

The Director continues to meet weekly with AREA staff, providing support with SAGE bookkeeping, financial processes, and Board reporting preparation. The Director is also working closely with auditors to ensure accuracy and completeness in financial documentation and inter-entity reporting. While Human Resources matters have required priority attention, Corporate Services remains engaged in AREA-related responsibilities as workload permits.

Department Update:

Projects
Title: 2024-25 Year End Audit Status
The 2024–25 year-end audit remains ongoing and is pending the completion and approval of the Alternative Resource Energy Authority (AREA) financial statements by the AREA Board of Directors. The Town's consolidated financial statements cannot be finalized until these external audit components are complete.

The Director of Corporate Services continues to work closely with the auditors to finalize process documentation and ensure all necessary information from AREA is incorporated accurately. This includes confirming inter-entity transactions, validating shared financial data, and completing required supporting schedules.

Next Step: Continue working with AREA and the external auditors to finalize outstanding documentation and complete the Town's consolidated year-end financial statements once AREA's audit has been approved.

Title: Water Utility Rate Study

Corporate Services is working collaboratively with Infrastructure and Engineering to compile the requested data for the Town's Water Utility rate study consultants. This work represents the initial phase of the rate study process. Once the consultants have completed their review of the Town's data, they will prepare recommended updates to all water rate classes. These recommendations will be presented to Council for consideration and approval prior to filing with the Nova Scotia Regulatory and Appeals Board (NSRAB, formerly NSUARB).

Next Step: In process

Title: 2026-27 Budget Process

Corporate Services has begun preparations for the 2026–27 budget process, which is proceeding through two parallel streams. Corporate Services is developing the budget worksheets to support Directors in preparing their proposed 2026–27 operating budgets. Concurrently, Infrastructure and Engineering is identifying and developing proposed capital projects for consideration in the 2026–27 budget cycle, including opportunities for Council to provide feedback on priority setting. This information will be consolidated by the Director of Corporate Services, along with preliminary taxable assessment values from PVSC, to support an initial assessment of expected taxable revenues.

Next Step: In process.

Title: Human Resources

Employee Hiring and Attrition

- Town of Antigonish is pleased to share that:
 - M. Ward has accepted as position at Equipment Operator/Labourer (Public Works), his start date was January 1
 - J. Wright has accepted the position as By-law Enforcement Officer (Community Development), his start date was December 16.
- The following position will be opening soon
 - Powerline Technician - temporary

Next Step: On-going

Title: Equity, Diversity, and Inclusion in the Workplace

This project was on temporary pause, the Director of Corporate Service is in progress of re-connecting to our consultants to have the report presented to Council.
Developing and implanting an Equity, Diversity, and Inclusion (EDI) policy in the workplace is one of the accords Council signed with when the Town began applying for funding related to the grid modernization funding. The Directors of Corporate Services and Community Development, and the Strategic Projects Coordinator have received a working draft of the consultant's report on EDI for Town of Antigonish, which has come with recommendations and steps to make improvements within the workplace. This is being reviewed for comment and will be presented to Council over the coming month.

Next Step: Consultants Report to be presented

Title: Work from Home Policy

Corporate Services has finalized a draft Work from Home (WFH) policy that is ready for internal review. It has included potential strategies that other similar Town municipalities have implemented, including the Town of Bridgewater.

Next Step: Finalize and present to Council regarding a Work from Home Policy.

Title: In Development: Charitable Donation Policy

Status Update: Corporate Services has prepared a charitable donation policy for the Town of Antigonish. This would formalize the charitable donation receipt program and outline the standards for evaluating donations in accordance with Canadian Revenue Agency (CRA) guidelines. This is in the review stage.

Next Step: Finalize and prepare a memo to Council regarding a Charitable Donation Policy.

March 2025 Financial Statements will be available after the year-end audit is completed.

Grants to Organizations/Council Discretionary Account Listing (as of December 10, 2025):

Committed: \$188,026.99

Budget: \$200,000.00

Remaining: \$ 11,973.01

10-800-4600-160000

Committed:

Vendor	Description	Amount
DR JOHN HUGH GILLIS REG HIGH S	Dr JH Gillis-Mod Unite	\$300.00
ANTIGONISH JR B BULLDOGS	Don Johnsons Cup	\$2,000.00
DR JH GILLIS REGIONAL HIGH	St Marth's Relay	\$200.00
ANTIGONISH COUNTY ADULT LEARNI	ACALA-'25 Comm Grants	\$3,500.00
ANTIGONISH AFFORDABLE HOUSING	Ant Afford Hsing-'25 C	\$4,500.00
ANTIGONISH ART FAIR &	Art Fair-'25 Comm Gran	\$18,000.00
ANTIGONISH CHALLENGER BASEBALL	Ant Chall Baseball-'25	\$2,000.00
ANTIGONISH CULTURE ALIVE	Ant Cult Alive-'25 Com	\$6,500.00
ANTIGONISH EMERGENCY FUEL FUND	Ant Emer Fuel-'25 Comm	\$5,000.00
ANTIGONISH HIGHLAND SOCIETY	Ant Highland Soc-'25 C	\$15,000.00
ANTIGONISH IMAGINATION LIBRARY	ABC for Kids-'25 Comm	\$6,500.00
ANTIGONISH SENIORS CARE VAN	Ant Sr's Care Van-'25	\$1,000.00
ANTIGONISH SKATE PARK ASSOCIAT	Ant Skateboard-'25 Com	\$2,000.00
ANTIGONISH TOURISM ASSOCIATION	Ant Tourism Asn-'25 Co	\$8,000.00
ANTIGONISH VISITOR INFORMATION	Ant VIC-'25 Comm Grant	\$6,000.00
ANTIGONISH FARMER'S MARKET ASSOC	Ant Farmer's Mark-'25	\$2,000.00
ANTIGONISH SNO DOGS	Ant Sno Dogs-'25 Comm	\$15,000.00
ALL-OF-US SOCIETY FOR ART PRES	All-Of-Us-'25 Comm Gra	\$1,500.00
CANADIAN ASSN FOR COMMUNITY LI	CACL-'25 Comm Grant	\$8,000.00
DESTINATION EASTERN AND NORTHU	DEANS-'25 Comm Grant	\$8,000.00
FESTIVAL ANTIGONISH	Fest Ant-'25 Comm Gran	\$15,000.00
KEEP WELL ANTIGONISH	Keep Well-'25 Comm Gra	\$3,000.00
POSITIVE ACTION FOR KEPPOCH	Pos Act for Kepp-'25 C	\$10,000.00

L'ARCHE ANTIGONISH	L'Arche-'25 Comm Grant	\$3,500.00
NAOMI SOCIETY	Naomi Soc-'25 Comm Gra	\$3,000.00
ROOF OVER YOUR HEAD	Roof over Head-'25 Com	\$2,000.00
STRAIT AREA GROUND SEARCH AND	SAGSR-'25 Comm Grant	\$2,500.00
PICTOU ANTIGONISH REG. LIBRARY	PARL-'25 Comm Grant	\$2,900.00
IOOF Property Tax By-law	Move Council Credit IOOF	\$1,976.00
ROSS SCREENPRINT	Canada Day-Council Shirts	\$205.32
EASTERN NOVA SCOTIA EXHIBITION	ENSE	\$500.00
HOW CLUB AA	How Club-Funding-(Taxe	\$945.67
GUYSBOROUGH EMANCIPATION	Guys Emancipation	\$500.00
SETTLEMENT IN ANTIGONISH FOR	2025/26-SAFE	\$6,000.00
DELOREY SADIE	S Delorey – Canada Games	\$200.00
KELL GARY	G Kell-Arm Wrestling Champ	\$200.00
ST FRANCIS XAVIER UNIVERSITY	Nat'l Truth Rec-Concert	\$1,000.00
ANTIGONISH POVERTY REDUCTION	Ant Comm Fridge-Donation	\$2,000.00
EASTERN NOVA SCOTIA EXHIBITION	ENSE-Donation	\$4,800.00
MACKENZIE CALDER	C MacKenzie-X Country	\$200.00
ANTIGONISH EMERGENCY FUEL FUND	Emer Fuel Fund	\$3,000.00
ANTIGONISH FOOD BANK	Ant Food Bank	\$3,000.00
ANTIGONISH JAZZ FEST	Ant Jazz Fes	\$500.00
ST FX STUDENTS UNION	Global Med Brigades	\$600.00
RK MACDONALD FOUNDATION	Lights of Love Campaign	\$1,000.00
KNIGHTS OF COLUMBUS	Knights of Columbus Toy Drive	\$1,000.00
SANTA FOR SENIORS	Santa for Seniors	\$1,000.00
AFRICAN NS PILGRIMAGE COMMITTE	African NS Pilgrimage	\$500.00
DR JH GILLIS YOUTH HEALTH CTR	DR JH Gillis Youth Hea	\$1,000.00
RAISING THE VILLAGES COOPERATI	Raising the Villages C	\$1,000.00

	2025	2025	2024	2024
	Budget	Actual	Budget	Actual
Revenue				
Taxes	9,267,538	9,079,167	7,931,983	7,931,824
Grants in Lieu of Taxes	1,338,568	67,233	1,206,255	65,296
Sale of Services	1,380,492	980,004	1,058,889	742,109
Services provided to other governments	1,138,847	193,496	397,903	141,278
Other revenue from own sources	269,489	341,127	137,095	411,309
Unconditional Transfers from other governi	691,194	180,199	204,039	172,126
Other Transfers	2,448,460		2,125,770	
	16,534,588	10,841,226	13,061,933	9,463,942
Expenditure				
Mayor and Council	462,926	362,785	460,844	368,593
Corporate Services and Office of the CAO	1,075,437	613,671	1,148,128	853,586
Capital	4,593,832	369,684	2,513,576	
Engineering and Public Works	1,634,446	1,032,796	1,462,376	1,042,825
Environmental Health Services	1,509,984	1,072,446	1,353,886	1,023,737
Community Development Administration	266,752	229,811	264,361	236,277
Partnerships & Initiatives	899,713	548,914	499,701	645,238
Protective Services	3,302,009	1,979,753	2,960,477	2,047,426
Recreation and Cultural Services	682,596	468,671	706,221	537,794
Provincial Responsibilities	1,806,818	1,355,113	1,692,329	1,269,246
Restructured Account	299,636	164,470		
	16,534,149	8,198,113	13,061,899	8,024,723
Excess(deficiency) of revenue over expendi	439	2,643,113	34	1,729,508